FAST RETAILING

FAST RETAILING CO., LTD.

迅銷有限公司

(Incorporated in Japan with limited liability)

(Stock code: 6288)

FORM OF PROXY FOR 2025 GENERAL MEETING OF SHAREHOLDERS

I/We (Note 1) ____

of (Note 2) ____

being the registered holder(s) of ______________________ Hong Kong Depositary Receipts ("HDR") representing Common Shares of FAST RETAILING CO., LTD. (Note 3), hereby appoint the HDR Depositary to attend and vote for me/us at 2025 General Meeting to be held at Main Conference Room, Head Office Conference Building, 10717-1 Sayama, Yamaguchi City, Yamaguchi, Japan on Thursday, 27 November 2025, at 10:30 a.m. (Japan time) / 9:30 a.m. (Hong Kong time), and at any adjournment thereof.

I/We wish the HDR Depositary to vote as indicated below in respect of the resolutions to be proposed at the meeting.

RESOLUTIONS		FOR (Note 4)	AGAINST (Note 4)
1	Partial Amendment of Articles of Incorporation		
2	Election of Eleven Directors:		
(1)	Tadashi Yanai		
(2)	Masaaki Shintaku		
(3)	Naotake Ono		
(4)	Kathy Mitsuko Koll		
(5)	Joji Kurumado		
(6)	Yutaka Kyoya		
(7)	Takeshi Kunibe		
(8)	Takeshi Okazaki		
(9)	Kazumi Yanai		
(10)	Koji Yanai		
(11)	Daisuke Tsukagoshi		
3	Revision of Director Remuneration System (Revision of the Upper Limit on the Total Amount of Remuneration, etc., and the Granting of Stock Subscription Rights as Stock Options)		
4	Revision of the Amount of Remuneration for Audit & Supervisory Board Members		

Signature (Note 5) ______________________ Dated (Note 5) ______________________ 2025

Notes:

1. Please insert full name(s) in **BLOCK CAPITALS**.
2. Please insert full address(es) in **BLOCK CAPITALS**.
3. Please insert the number of HDR registered in your name(s) to which this proxy form relates. If no number is inserted, this proxy form will be deemed to relate to all HDR registered in your name(s).
4. IMPORTANT: IF YOU WISH TO VOTE FOR THE RESOLUTION, TICK THE APPROPRIATE BOX MARKED "FOR". IF YOU WISH TO VOTE AGAINST THE RESOLUTION, TICK THE APPROPRIATE BOX MARKED "AGAINST". In the absence of any such indication, your proxy will abstain from voting.
5. This proxy form must be signed and dated by the HDR holder or his/her attorney duly authorized in writing. If the HDR holder is a company, it should execute this proxy form under its common seal or by the signature(s) of its legal representative(s) or its directors or (a) person(s) authorized to sign on its behalf. In case of joint holders, only the person whose name stands first on the HDR register may vote at The 2025 General Meeting by proxy.
6. To be valid, this proxy form, together with the power of attorney or other authority, if any, under which it is signed, or a notary certified copy of such power of attorney or authority, must be completed and deposited at the office of the HDR Registrar, Computershare Hong Kong Investor Services Limited at 17M Floor, Hopewell Centre, 183 Queen's Road East, Wanchai, Hong Kong, before 4:00 p.m. on Wednesday, 19 November 2025 (Hong Kong time).
7. Any alteration made to this form of proxy must be initialed by the person(s) who sign(s) it.
8. The full Convocation Notice of 2025 General Meeting including the business report and financial statements can be accessed at http://www.fastretailing.com/eng/ir/stockinfo/meeting.html.