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FAST RETAILING CO., LTD.

迅銷有限公司

(Incorporated in Japan with limited liability)

(Stock Code: 6288)

CONVOCATION NOTICE OF 2021 GENERAL MEETING OF SHAREHOLDERS

The following set out the Convocation Notice of 2021 General Meeting of Shareholders of FAST RETAILING CO., LTD. (the "Company") to be held as detailed hereinafter, and your attendance is cordially requested.

As the Hong Kong Depositary Receipts ("**HDRs**") holders of the Company are entitled to instruct the Depositary or its nominee to attend and vote at 2021 General Meeting of Shareholders, extracted version of this Convocation Notice together with the proxy form for 2021 General Meeting of Shareholders will be sent to them by post.

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, 4 November 2021

As at the date of this announcement, the Executive Director is Tadashi Yanai, the Non-executive Directors are Takeshi Okazaki, Kazumi Yanai and Koji Yanai, the Independent Non-executive Directors are Toru Hambayashi, Nobumichi Hattori, Masaaki Shintaku, Takashi Nawaand Naotake Ono.

Notes:

- (1) This Notice is made for the holders of shares in FAST RETAILING CO., LTD. on 31 August 2021 and is translated from the Japanese Convocation Notice.
- (2) The record date for determining the list of eligible Shareholders entitled to attend and vote at our ordinary general meeting of shareholders is 31 August each year under our Articles of Incorporation. Therefore our shareholders who have acquired our shares after the record date of 31 August 2021 are not entitled to attend and vote at "2021 GENERAL MEETING OF SHAREHOLDERS". HDR holders who have acquired our HDRs after the record date of 31 August 2021 are not entitled to instruct the Depositary or its nominee to attend and vote at "2021 GENERAL MEETING OF SHAREHOLDERS" under the terms of the Depositary Agreement.

CONVOCATION NOTICE OF 2021 GENERAL MEETING OF SHAREHOLDERS

1. Date and time: Thursday, 25 November 2021 at 11:00 a.m., Japan time

2. Location: Main Conference Room, Head Office Conference Building

10717-1 Sayama, Yamaguchi City, Yamaguchi, Japan

3. Matters to be dealt with at the Meeting:

Matters for Reporting

- 1. Reports on the business report, consolidated financial statements and financial statements for the fiscal 2021 (1 September 2020 to 31 August 2021)
- 2. Results of the audit of the consolidated financial statements by the Independent Auditors and the Board of Statutory Auditors for fiscal 2021 (1 September 2020 to 31 August 2021)

Matters for Resolution

Proposal 1 Election of Nine Directors

Proposal 2 Revision of Director Remuneration

- End of convocation notice -

^{*} Please access the full Convocation Notice including the reference materials of the Convocation Notice ("THE REFERENCE MATERIALS FOR THE 2021 GENERAL MEETING OF SHAREHOLDERS", the "Business Report", the "Consolidated Financial Statements", and the "Financial Statements") on the Company's website (http://www.fastretailing.com/eng/ir/stockinfo/meeting.html).