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FAST RETAILING
FAST RETAILING CO., LTD.
迅銷有限公司
(Incorporated in Japan with limited liability)
(Stock code: 6288)

OVERSEAS REGULATORY ANNOUNCEMENT

This overseas regulatory announcement is made by Fast Retailing Co., Ltd. (the "**Company**") pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

Please refer to the attached notice related to "The Company's Revision to its Dividend Estimate for the Year Ending August 31, 2026" issued on the website of the Tokyo Stock Exchange today.

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, October 8, 2026

As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai, Koji Yanai and Daisuke Tsukagoshi, and our Independent Non-executive Directors are Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado, Yutaka Kyoya and Takeshi Kunibe.

Notice of FAST RETAILING CO., LTD. (the “Company”) regarding
the Company’s Revision to its Dividend Estimate for the Year Ending August 31, 2026

At its October 8, 2026 meeting, the Fast Retailing Board of Directors decided to revise its dividend per share estimate for the year ending August 31, 2026. The decision is detailed below.

1. Reasons for the dividend forecast revision

The Company plan determines to prioritize medium- to long-term growth and actively invest in future growth. However, given that the development of increasingly solid growth pillars has greatly improved profitability and cash generation capabilities, the Company believes that it is able to secure sufficient funding even when conducting aggressive growth investment and, as a result, has adopted a policy of prioritizing high growth while simultaneously delivering high returns to its shareholders.

Based on that shareholder return policy and business performance for the year ended August 31, 2026, the Company has revised its year-end dividend per share estimate from 320.00 yen to 530.00 yen. Consequently, the estimated dividend per share for the full financial period has been revised from 640.00 yen to 850.00 yen.

2. Dividend revision

Declaration Date	Dividend per share		
	Interim	Year-end	Total
Year ending August 31, 2026 (forecasted and announced on July 9, 2026)		320.00 yen	640.00 yen
Year ending August 31, 2026 (revised estimate)		530.00 yen	850.00 yen
Year ending August 31, 2026 (actual)	320.00 yen		
Year ending August 31, 2025 (actual)	240.00 yen	260.00 yen	500.00 yen