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OVERSEAS REGULATORY ANNOUNCEMENT

This overseas regulatory announcement is made by Fast Retailing Co., Ltd. (the "**Company**") pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

Please refer to the attached notice related to "The Company's Revision to its Dividend Estimate for the Year Ending August 31, 2026" issued on the website of the Tokyo Stock Exchange today.

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, January 8, 2026

As at the date of this announcement, our executive directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai, Koji Yanai, and Daisuke Tsukagoshi, and our Independent Non-executive Directors are Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado, Yutaka Kyoya and Takeshi Kunibe.

January 8, 2026
FAST RETAILING CO., LTD.
(Tokyo: 9983 / Hong Kong: 6288)

Notice of FAST RETAILING CO., LTD. (the “Company”) regarding
the Company’s Revision to its Dividend Estimate for the Year Ending August 31, 2026

At its January 8, 2026 board meeting, the Fast Retailing Board of Directors decided to revise its dividend per share estimate for the year ending August 31, 2026. The decision is detailed below.

1. Reasons for the dividend forecast revision

To reflect the upward revisions to its fiscal 2026 consolidated earnings estimates, the Company has revised its anticipated fiscal 2026 interim dividend from 260 yen to 270 yen per share and year-end dividend from 260 yen to 270 yen per share. As a result, the full-year dividend forecast has also been raised from 520 yen to 540 yen per share.

2. Dividend revision

Declaration Date	Dividend per share		
	Interim	Year-end	Total
Year ending August 31, 2026 (forecasted and announced on October 9, 2025)	260.00 yen	260.00 yen	520.00 yen
Year ending August 31, 2026 (revised estimate)	270.00 yen	270.00 yen	540.00 yen
Year ending August 31, 2025 (actual)	240.00 yen	260.00 yen	500.00 yen