

### Entrusted Operating Officers at the FAST RETAILING Group

Please see below the current list of entrusted operating officers for the FAST RETAILING group as of November 1, 2008.

#### **Entrusted operating officer appointments across the FAST RETAILING group (as of November 1, 2008)**

Name	Company	Position
Tadashi Yanai	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	CEO
Masa Matsushita	FAST RETAILING CO., LTD.	Senior Officer
Naoki Otoma	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	Senior Officer
Hiroshi Tanaka	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	Senior Officer
Nobuo Domae	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	Senior Officer
Shuichi Nakajima	GOV RETAILING CO., LTD.	CEO
Tetsuro Nakashima	CABIN CO., LTD.	President
Shoji Okada	FAST RETAILING CO., LTD.	Officer
Makoto Yoshitaka	FAST RETAILING CO., LTD.	Officer
Ning Pan	FAST RETAILING(CHINA)TRADING CO., LTD. [CHINA] UNIQLO HONG KONG, LIMITED [Hong Kong]	General Manager & CEO
Teruo Inoue	FAST RETAILING CO., LTD.	Officer
Roland de Farcy	FR FRANCE S.A.S. [France]	COO
Takahiro Wakabayashi	UNIQLO CO., LTD.	Officer
Yukihiko Katsuta	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	Officer
Osamu Yunoki	GOV RETAILING CO., LTD.	Executive Vice President
Yukihiko Nitta	FAST RETAILING CO., LTD.	Officer
Hirotsugu Wada	FAST RETAILING CO., LTD.    UNIQLO CO., LTD.	Officer
Yasunobu Kyogoku	FAST RETAILING CO., LTD.	Officer
François Lapeyronie	FR FRANCE S.A.S. [France]	CFO
Jisoo Kim	FR FRANCE S.A.S. [France]	Officer
Masaya Kagawa	UNIQLO CO., LTD.	Officer
Emi Shirai	UNIQLO CO., LTD.	Officer
Hiroshi Nagai	UNIQLO CO., LTD.	Officer
Shigeto Kadowaki	FAST RETAILING CO., LTD.	Officer
Takafumi Sato	FAST RETAILING CO., LTD.	Officer

## REFERENCE MATERIALS

### Top personnel at major FAST RETAILING group companies

【Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD.】 (as of November 1, 2008)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Masa Matsushita	
	Toru Hambayashi	
	Nobumichi Hattori	
	Toru Murayama	
Statutory Auditors' Board	Akira Tanaka	
	Takaharu Yasumoto	
	Norihiko Shimizu	
	Akira Watanabe	
	Minoru Ota	

Note: Mr. Hambayashi, Mr. Hattori and Mr. Murayama are external directors as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Messrs Yasumoto, Shimizu, Watanabe, and Ota have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law. All of the above director appointments are subject to selection at the FAST RETAILING CO., LTD. general shareholder's meeting scheduled for November 27, 2008.

【Board of Directors and Statutory Auditors of UNIQLO CO., LTD.】 (as of November 1, 2008)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Naoki Otoma	Senior Officer & COO
	Masa Matsushita	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Mr. Matsushita is an external director as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Mr. Yasumoto and Mr. Shimizu have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law. All of the above director appointments are subject to selection at the UNIQLO CO., LTD. general shareholder's meeting scheduled for November 27, 2008.

【Top personnel at non-Japan UNIQLO businesses】 (as of November 1, 2008)

Company name	Top personnel	Position
UNIQLO(U.K.)LTD.	Simon Coble	President
FAST RETAILING(CHINA)TRADING CO., LTD.	Ning Pan	General Manager & CEO
UNIQLO USA, Inc.	Shin Odake	COO
FRL Korea Co., Ltd.	Sung-Soo Ahn	Joint Representative Director / President
	Satoshi Hatase	Joint Representative Director / Officer
UNIQLO HONG KONG, LIMITED	Ning Pan	General Manager & CEO
UNIQLO (SINGAPORE) PTE. LTD.	Satoshi Onoguchi	Managing Director
	Albert Chew	Managing Director

【Top personnel at non UNIQLO businesses】 (as of November 1, 2008)

Company name	Top personnel	Position
FR FRANCE S.A.S.	Roland de Farcy	COO
CABIN CO., LTD.	Tetsuro Nakashima	President
GOV RETAILING CO., LTD.	Shuichi Nakajima	CEO

【Equity method affiliated company】 (as of November 1, 2008)

Company name	Top personnel	Position
LINK THEORY HOLDINGS CO.,LTD.	Chikara (Ricky) Sasaki	President and CEO