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FAST RETAILING
FAST RETAILING CO., LTD.
迅銷有限公司
(Incorporated in Japan with limited liability)
(Stock code: 6288)

OVERSEAS REGULATORY ANNOUNCEMENT

This overseas regulatory announcement is made by Fast Retailing Co., Ltd. (the "**Company**") pursuant to Rule 13.10B of the Rules Governing the Listing of Securities on The Stock Exchange of Hong Kong Limited.

Please refer to the attached notice related to "The Change of Executive Directors of the subsidiary of the Company, UNIQLO CO., LTD." issued on the website of the Tokyo Stock Exchange today.

By order of the Board
Fast Retailing Co., Ltd.
Shea Yee Man
Company Secretary

Japan, August 28, 2023

As at the date of this announcement, the Executive Directors are Tadashi Yanai, Takeshi Okazaki, Kazumi Yanai and Koji Yanai and our independent non-executive directors are Nobumichi Hattori, Masaaki Shintaku, Naotake Ono, Kathy Mitsuko Koll (aka Kathy Matsui), Joji Kurumado and Yutaka Kyoya.

Notice of Fast Retailing Co., Ltd. (the “Company”) regarding the Change of Executive Directors of the subsidiary of the Company, UNIQLO CO., LTD.

UNIQLO CO., LTD., a consolidated subsidiary of the Company, has decided to make the following changes to its representative directorship:

1. Name and position

| Name | New position | Current position |
|------------------------|--|---|
| Mr. Tadashi Yanai | Executive Director, Chairman, and Chief Executive Officer (“CEO”) of UNIQLO CO., LTD. | Executive Director, Chairman, and President of UNIQLO CO., LTD. |
| Mr. Daisuke Tsukagoshi | Executive Director, President, and Chief Operating Officer (“COO”) of UNIQLO CO., LTD. | Board Director of UNIQLO CO., LTD. |

2. Reason for the change

The Company sets high-level business targets and seeks to accelerate the growth in its global business in order to become the most-admired consumer brand worldwide. As part of the strategy to strengthen the management structure, Mr. Daisuke Tsukagoshi, who currently serves as the Global CEO of the daily operations of UNIQLO and a board member of UNIQLO CO., LTD., has been appointed as the Executive Director, President, and COO of UNIQLO CO., LTD., the entity which functions as a global headquarter. The Company aims to further strengthen management function through creation of a team that brings together managers in each market and accelerates a framework that drives the Company’s teamwork-focused *Zen-in Keiei* management principle. This framework will help ensure that all divisions coordinate effectively, and that all employees adopt a managerial mindset.

Current Executive Director, Chairman, and President of UNIQLO CO., LTD., Mr. Tadashi Yanai, will continue to lead the managerial decision-making and business expansion processes in his new position as the Executive Director, Chairman, and CEO of UNIQLO CO., LTD.. Mr. Yanai will also continue to guide the formulation and execution of management direction for the entire group in his position as the Chairman, President and CEO of the Company.

3. Effective date of the above changes to the representative directorship

September 1, 2023