

Entrusted Operating Officers at the FAST RETAILING Group

Please see below the current list of entrusted operating officers for the FAST RETAILING group as of April 12, 2007.

Entrusted operating officer appointments across the FAST RETAILING group (as of April 12, 2007)

【FAST RETAILING CO., LTD.】 [Japan]

Name	Position	Comments
Tadashi Yanai	CEO	Current Chairman & President of FAST RETAILING
Masa Matsushita	Executive Vice President	Current FAST RETAILING board member & UNIQLO CO., LTD. external director
Hiroshi Tanaka	Senior Vice President	
Naoki Otoma	Senior Vice President	Current UNIQLO CO., LTD. board member
Stephen Dacus	Senior Vice President	
Shoji Okada	Senior Vice President	
Makoto Yoshitaka	Senior Vice President	
Jisoo Kim	Senior Vice President	
Hiroyuki Kaku	Senior Vice President	
Yukihiko Nitta	Vice President	
Hirotsugu Wada	Vice President	
Yasunobu Kyogoku	Vice President	

【UNIQLO CO., LTD.】 [Japan]

Name	Position	Comments
Tadashi Yanai	CEO	Current Chairman & President of UNIQLO CO., LTD.
Naoki Otoma	Senior Vice President & COO	Current UNIQLO CO., LTD. board member
Hiroyuki Kaku	Senior Vice President	
Stephen Dacus	Senior Vice President	
Tetsuro Nakashima	Senior Vice President	
Yukihiko Katsuta	Senior Vice President	
Shoji Okada	Senior Vice President	
Etsuko Katsube	Senior Vice President	
Jisoo Kim	Senior Vice President	
Yasushi Deguchi	Vice President	
Osamu Yunoki	Vice President	
Yukihiko Nitta	Vice President	
Masaru Hirauchi	Vice President	
Hirotsugu Wada	Vice President	
Yoji Miyaoka	Vice President	
Tsuyoshi Monden	Vice President	

【UNIQLO USA, Inc.】 [USA]

Name	Position	Comments
Nobuo Domae	CEO	Current board member, FAST RETAILING

【FAST RETAILING(CHINA)TRADING CO., LTD.】 [CHINA]

【UNIQLO HONG KONG, LIMITED】 [Hong Kong]

Name	Position	Comments
Ning Pan	General Manager	

【FR FRANCE S.A.S.】 [France]

Name	Position	Comments
Masa Matsushita	President	Current FAST RETAILING board member & UNIQLO CO., LTD. external director
François Lapeyronie	CFO	

【G.U. CO., LTD.】 [Japan]

Name	Position	Comments
Shuichi Nakajima	CEO	

【ONEZONE CORPORATION】 [Japan]

Name	Position	Comments
Takao Kuwahara	President	

【CABIN CO., LTD.】 [Japan]

Name	Position	Comments
Takahiro Wakabayashi	Senior Vice President	Current CABIN CO., LTD. board member

REFERENCE MATERIALS

Top personnel at major FAST RETAILING group companies

【Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD.】 (as of April 12, 2007)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Nobuo Domae	Executive Vice President
	Masa Matsushita	Executive Vice President
	Toru Hambayashi	
	Nobumichi Hattori	
Statutory Auditors' Board	Akira Tanaka	
	Takaharu Yasumoto	
	Norihiko Shimizu	
	Akira Watanabe	
	Minoru Ota	

Note: Both Mr. Hambayashi and Mr. Hattori are external directors as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Messrs Yasumoto, Shimizu, Watanabe, and Ota have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.

【Board of Directors and Statutory Auditors of UNIQLO CO., LTD.】 (as of April 12, 2007)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Naoki Otoma	Senior Vice President & COO
	Masa Matsushita	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Mr. Matsushita is an external director as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Mr. Yasumoto and Mr. Shimizu have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.

【Top personnel at non-Japan UNIQLO businesses】 (as of April 12, 2007)

Company name	Top personnel	Position
UNIQLO(U.K.)LTD.	Masayuki Nagatake	President
FAST RETAILING(CHINA)TRADING CO., LTD.	Ning Pan	General Manager
UNIQLO USA, Inc.	Nobuo Domae	CEO
FRL Korea Co., Ltd.	Sung-Soo Ahn	Joint Representative Director / President
	Satoshi Hatase	Joint Representative Director / Vice President
UNIQLO HONG KONG, LIMITED	Ning Pan	General Manager

【Top personnel at non UNIQLO businesses】 (as of April 12, 2007)

Company name	Top personnel	Position
FR FRANCE S.A.S.	Masa Matsushita	President
CABIN CO., LTD.	Kenji Yoshie	President & CEO
G.U. CO., LTD.	Shuichi Nakajima	President & CEO
ONEZONE CORPORATION	Takao Kuwahara	President
ASPESI Japan Co., Ltd.	Kazuo Kawashima	President

【Equity method affiliated company】 (as of April 12, 2007)

Company name	Top personnel	Position
LINK THEORY HOLDINGS CO.,LTD.	Chikara (Ricky) Sasaki	President and CEO
VIEWCOMPANY CO.,LTD.	Kiyofumi Yamamoto	CEO