

Our Journey to Supply Chain Transformation

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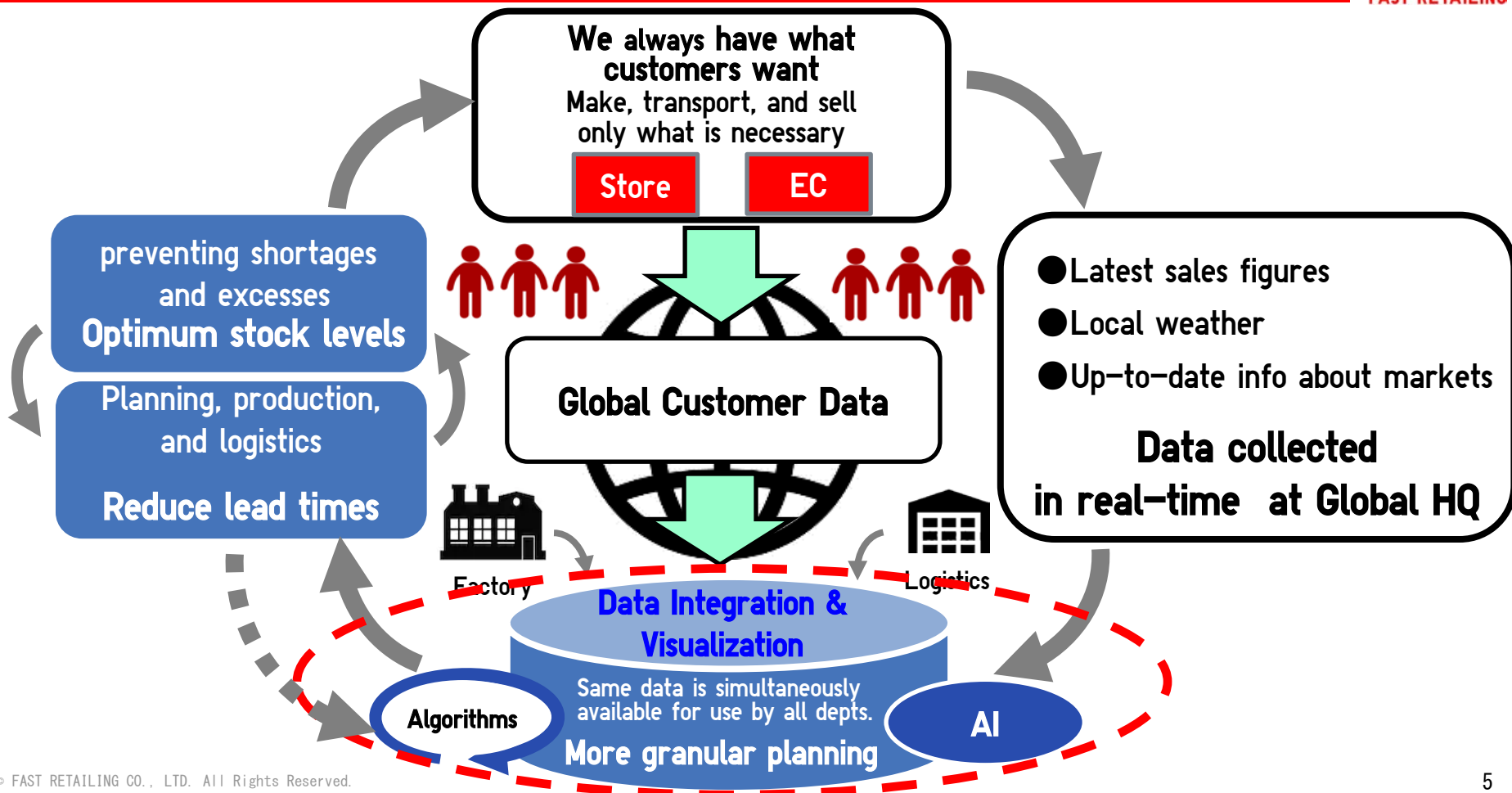


**We always have products
customers want**

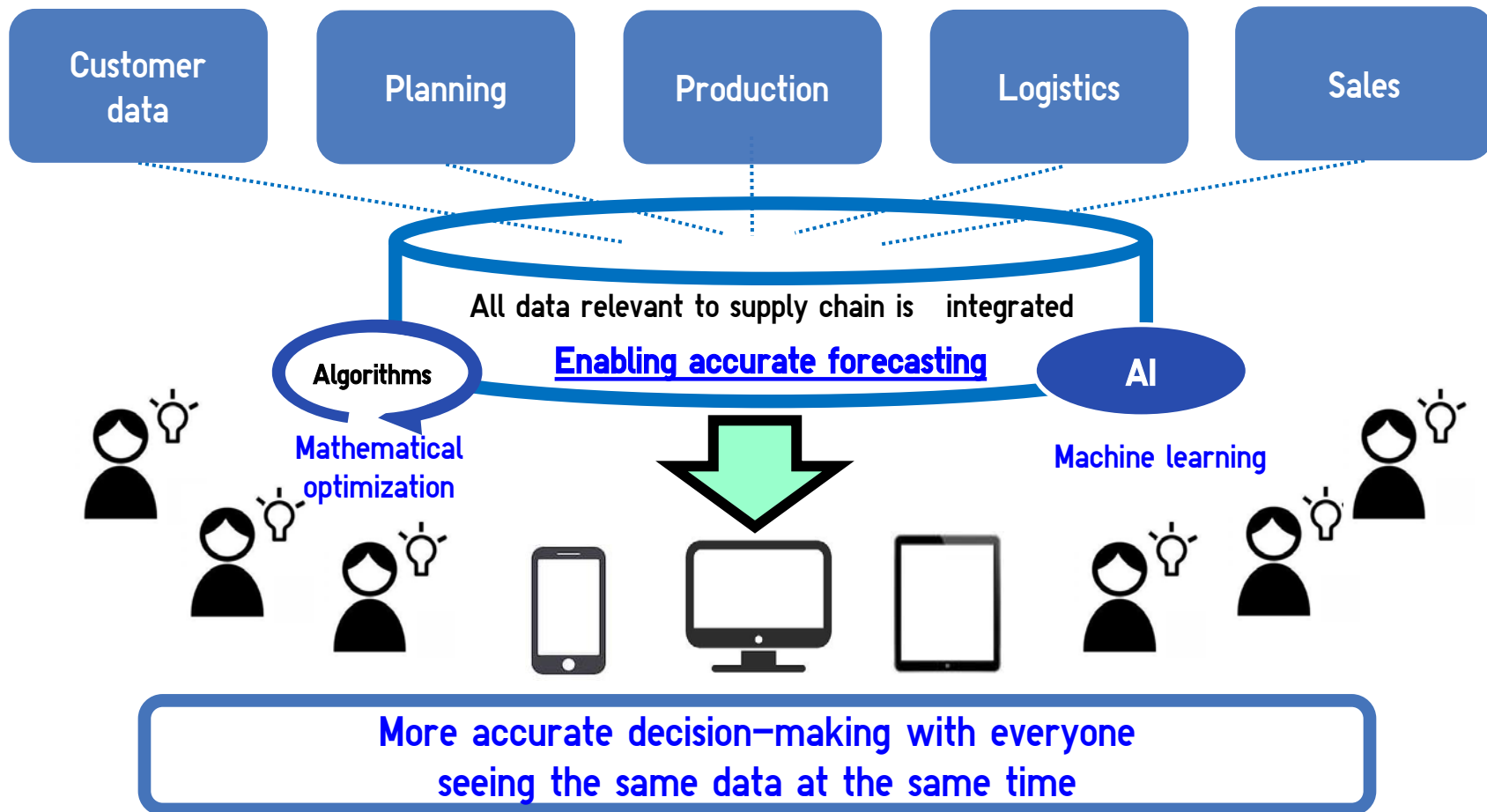
**We make,
transport and sell
only what is necessary**

**We are in the era where we can
effortlessly deliver what is expected of us**

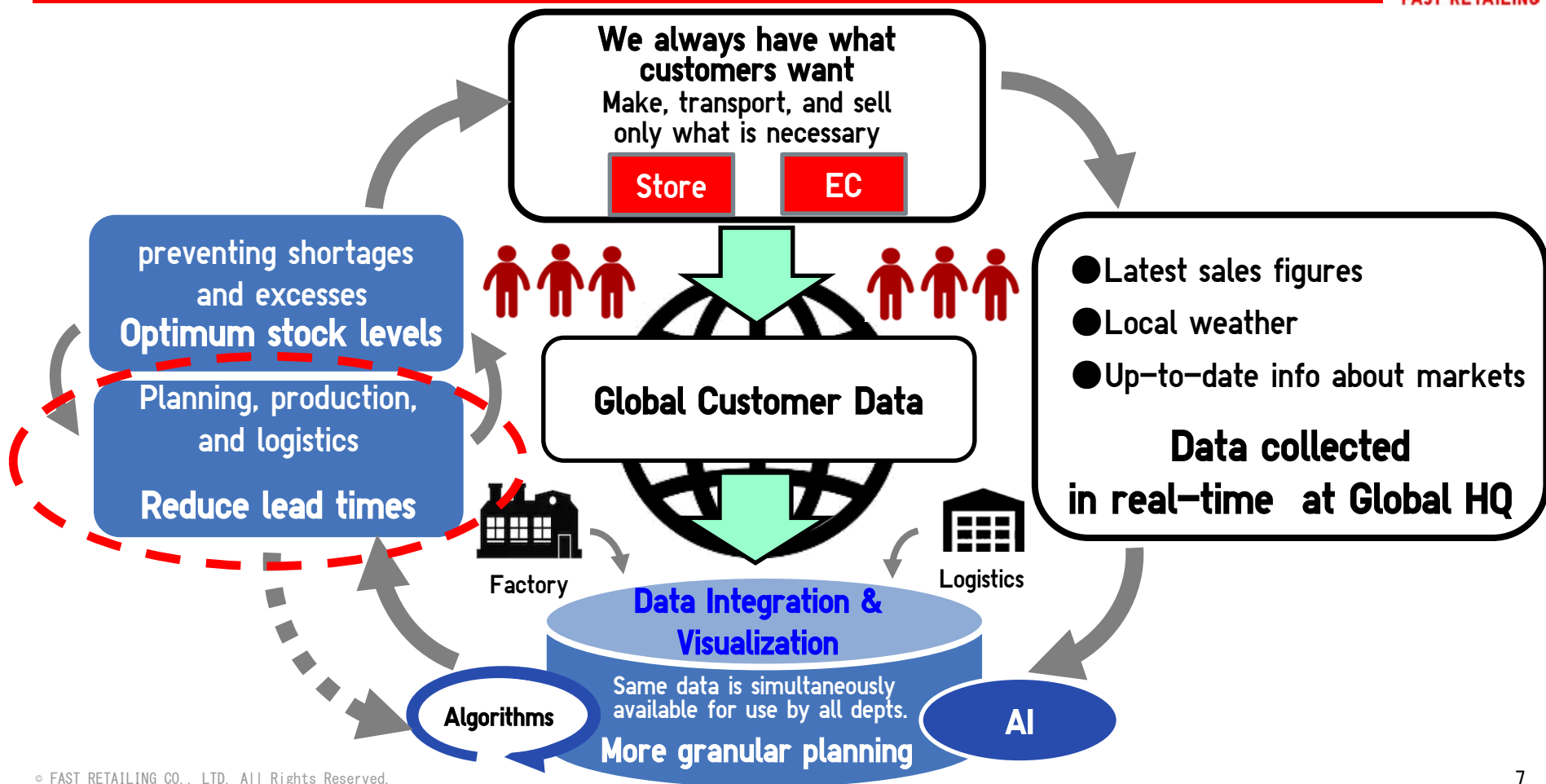
Goal of Our Supply Chain Transformation



Integrate and Visualize Supply Chain Data



Goal of Our Supply Chain Transformation



Reduce Lead Times

[Current]

<Issue>

<Measure >

[After solution]

Planning

- Preparation of samples and transportation from factory

- Utilize 3D-CAD
- Create samples in-house
- Forward planning of stock

Production

- Prepare material after receiving order
- Order in large lots
- Sewn by hand

- Keep stock of greige fabric
- Order on frequent weekly basis
- Automation in factories

Shipping

- Transportation mainly by ship
- Different customs procedures for each region

- Utilize alternative methods
- Faster customs clearance

Reduce lead times

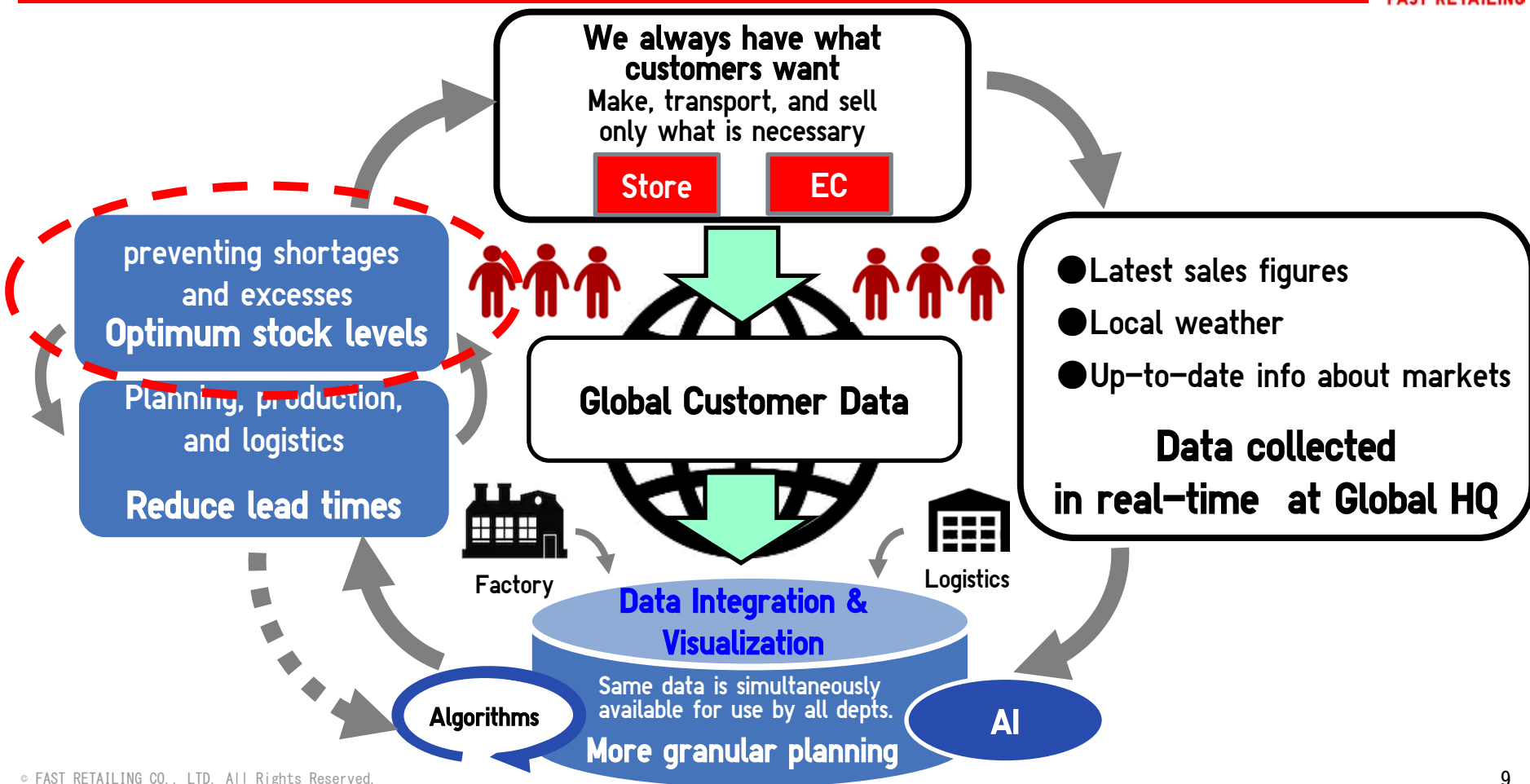
Planning

Production

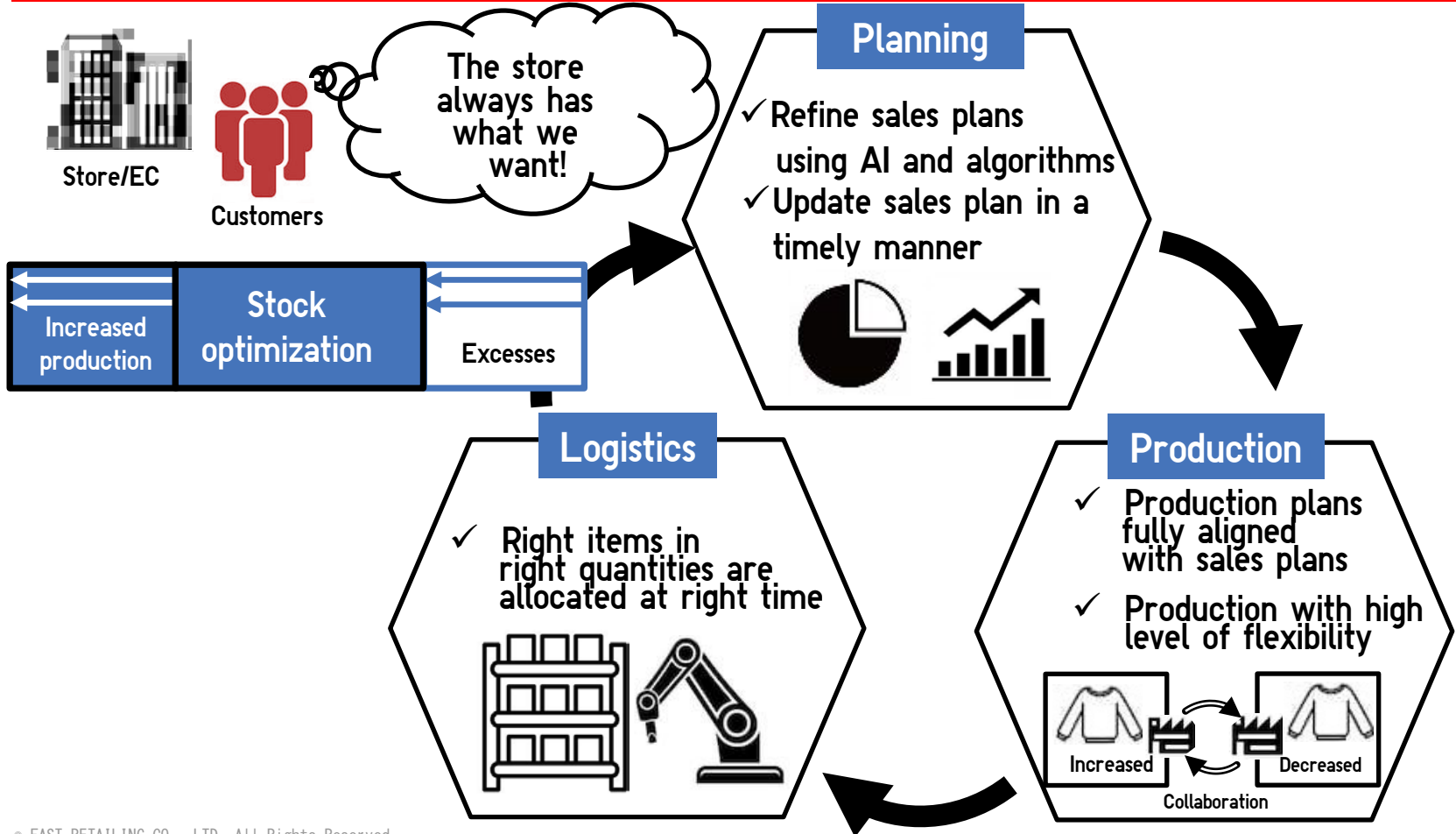
Shipping

Increased amount of information

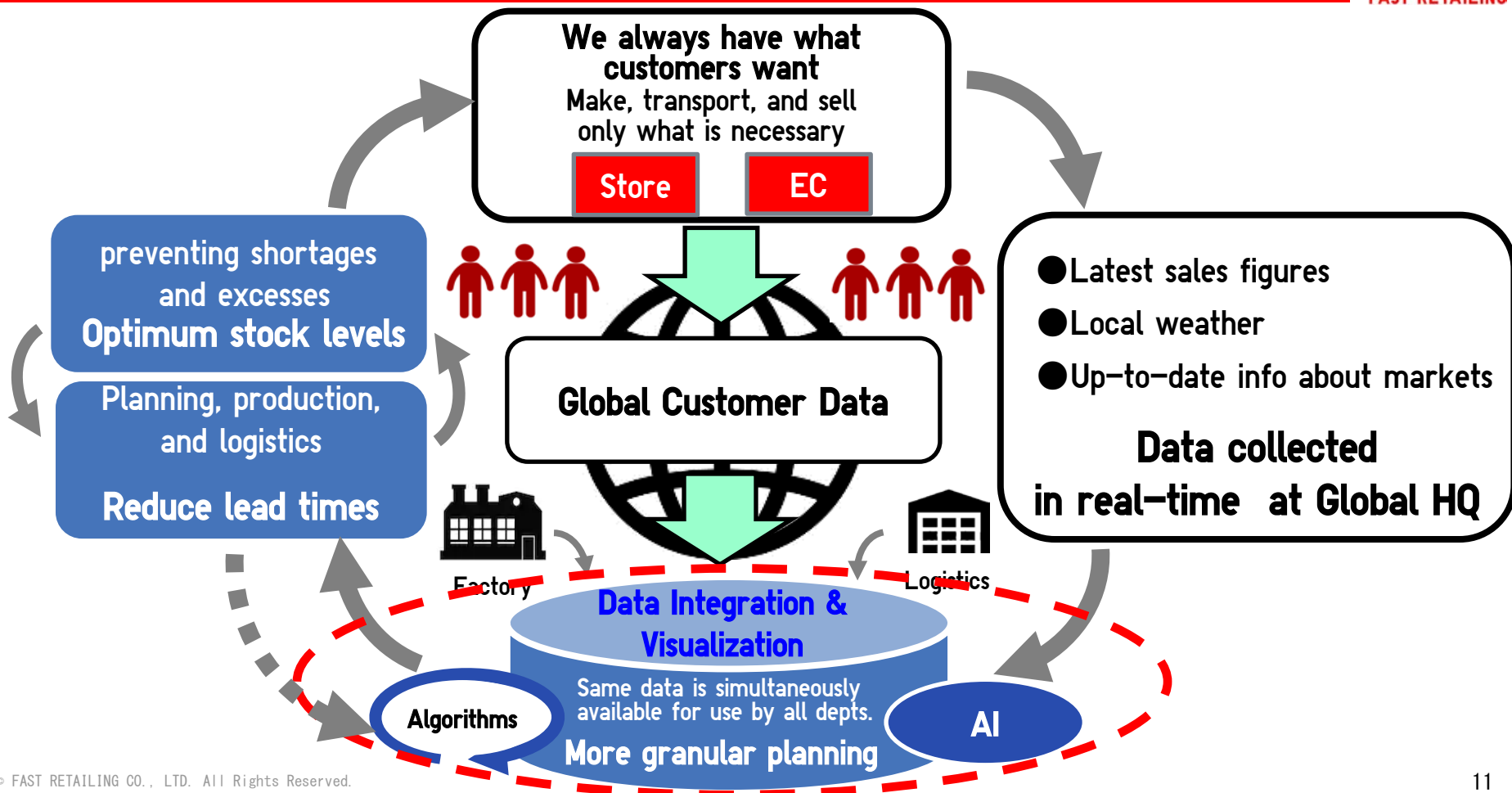
Goal of Our Supply Chain Transformation



Reduce Stock-Outs and Overstocking



Goal of Our Supply Chain Transformation



**Collaborating with talented people and
companies worldwide is essential**



'TORAY'
Innovation by Chemistry



FAST RETAILING



SHIMA SEIKI



mujin



DAIFUKU
Always an Edge Ahead



EXOTEC

Transformation Leaders

Lead the company to successful transformation

- Think through TOMORROW business processes and necessary transformation initiatives, and carry them through to a successful conclusion with strong commitment and leadership
- Lead teams of people with diverse backgrounds and work across functions, organizations and countries
- Demonstrate high-level logical thinking skills, ability to use own words to persuasively communicate resulting insights to stakeholders, and ability and courage to present to management team

At FAST RETAILING you can thrive as a business leader if you are someone who puts the current situation in the right perspective, has high ideals and creates a roadmap to achieve them, is willing to strive for them, and finds solutions to challenges along the way.

'Super Subject Matter' Experts

Go above and beyond to drive real change in business, society and the world

- Have exceptional skills, knowledge and experience in their areas of expertise
- Make a tangible difference to business, society and the world by leveraging skills, knowledge and experience, instead of keeping them confined to specific discipline or academic area
- Overcome challenges large and small they are faced with along the way, and show commitment to achieving results

At FAST RETAILING, which is actively investing in technologies to drive supply chain transformation, you can thrive as a 'super subject matter' expert if you are someone who goes above and beyond, and finds it worthwhile, to try making a real difference.

“We always have the products customers want”

**Fast Retailing will be the world’s first
to deliver what is expected of us**

**Changing Clothes.
Changing Conventional Wisdom.
Change the World.**

