



Innovation by Chemistry



LifeWear

Third Stage of Strategic Partnership between Toray and UNIQLO

**Accelerating Globalization and Digitalization
to Create a New Industry**

November 17, 2015

Partnership to Date (1)

Began Joint Development in 1999

1) Set up a One Stop Total Service unit in May 2000, now called Global Operations Department



2) Jointly developed Fleece, HEATTECH, and other materials



Fleece
(Supply of yarn)
(1999)



HEATTECH
(2003)



BRATOP
(2004)

Partnership to Date (2)

First Stage of Strategic Partnership – 2006 to 2010

Launched Next Generation Materials Development Project

From materials to final products:
"Next Generation Materials Development Project"

Health & Beauty

Super Natural

Ecology

Function & Comfort

Innovation

Discover and develop unprecedented products



AIRism
(Silky Dry, 2009)



HEATTECH
(2006)



Ultra Light Down
(2009)

Partnership to Date (3)

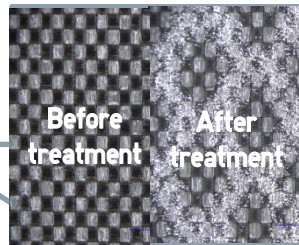
Second Stage of Strategic Partnership – 2011 to 2015

Further expansion worldwide, provide stable supply of merchandise and develop revolutionary offerings.

Strategic product advances



Ultra Light Down



Aluminum printing on the lining for greater warmth

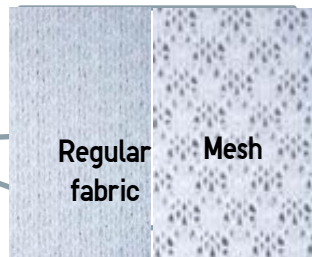


HEATTECH Extra Warm

AIRism
comfort unlimited



AIRism Mesh

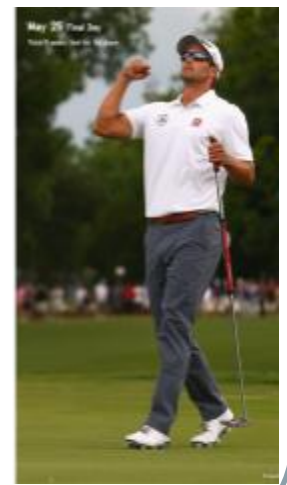


New product development

DRY-EX POLO Shirt

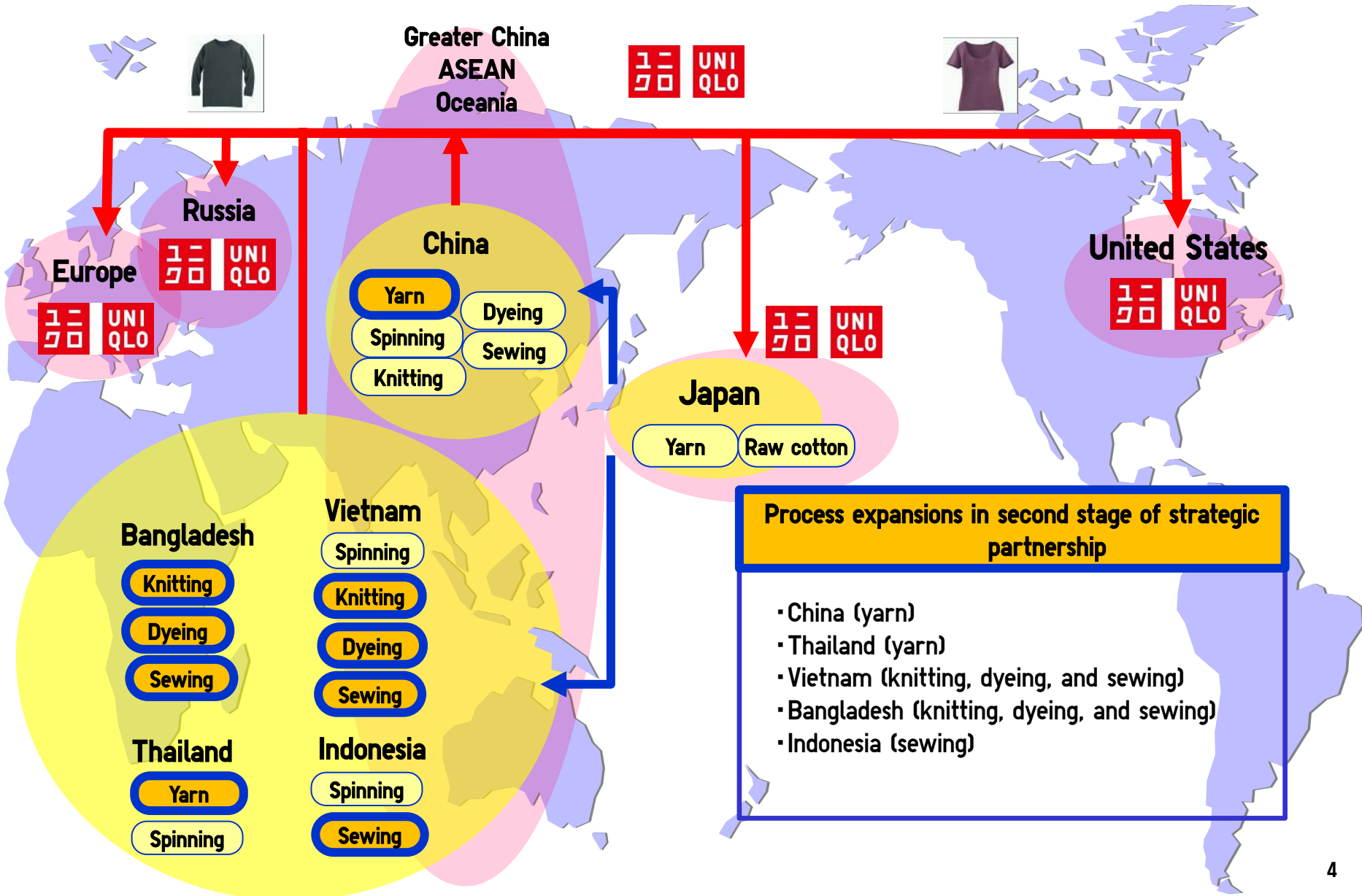


Dry Stretch Pants



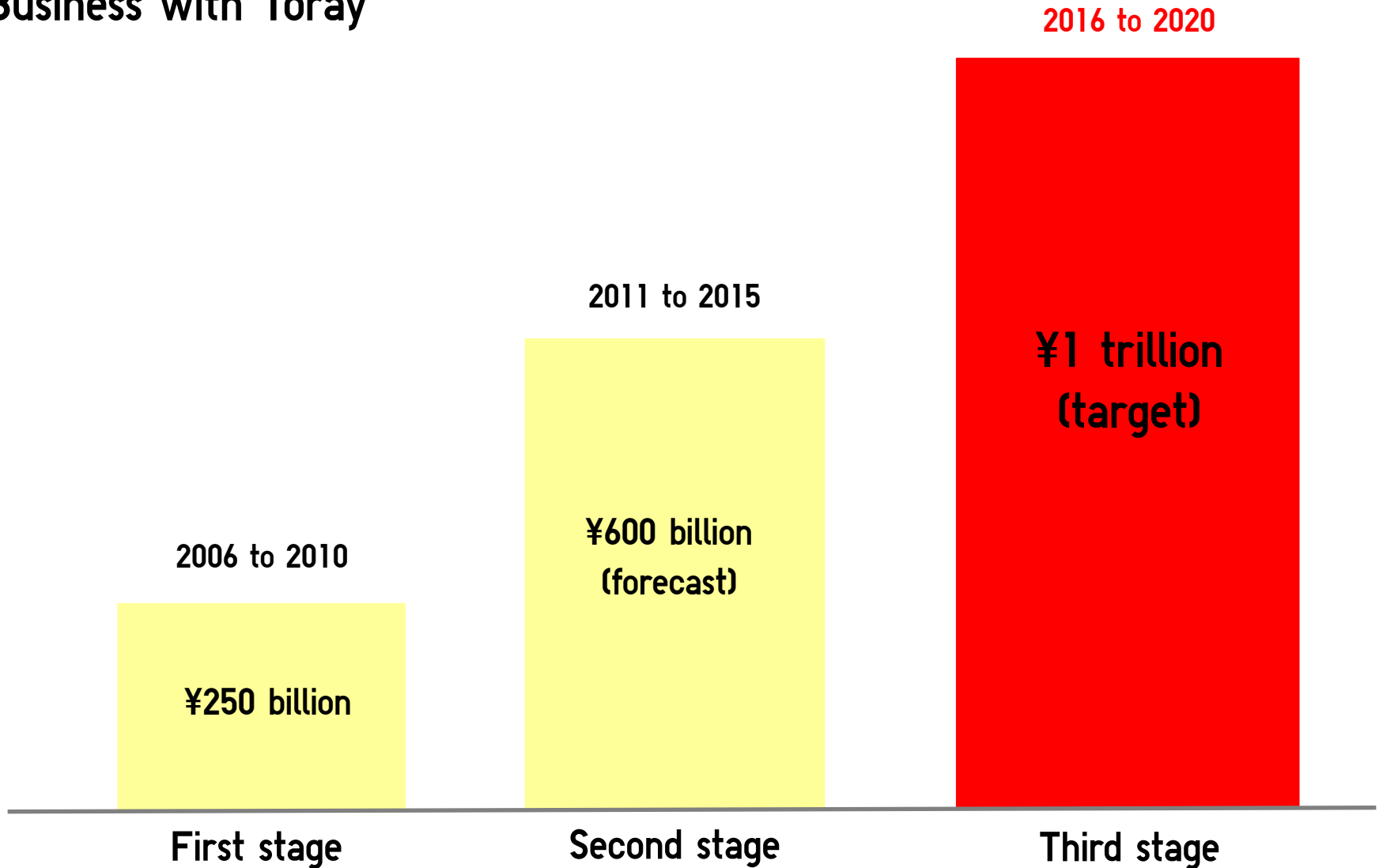
Expansion of Global Supply Network

(Example: innerwear)



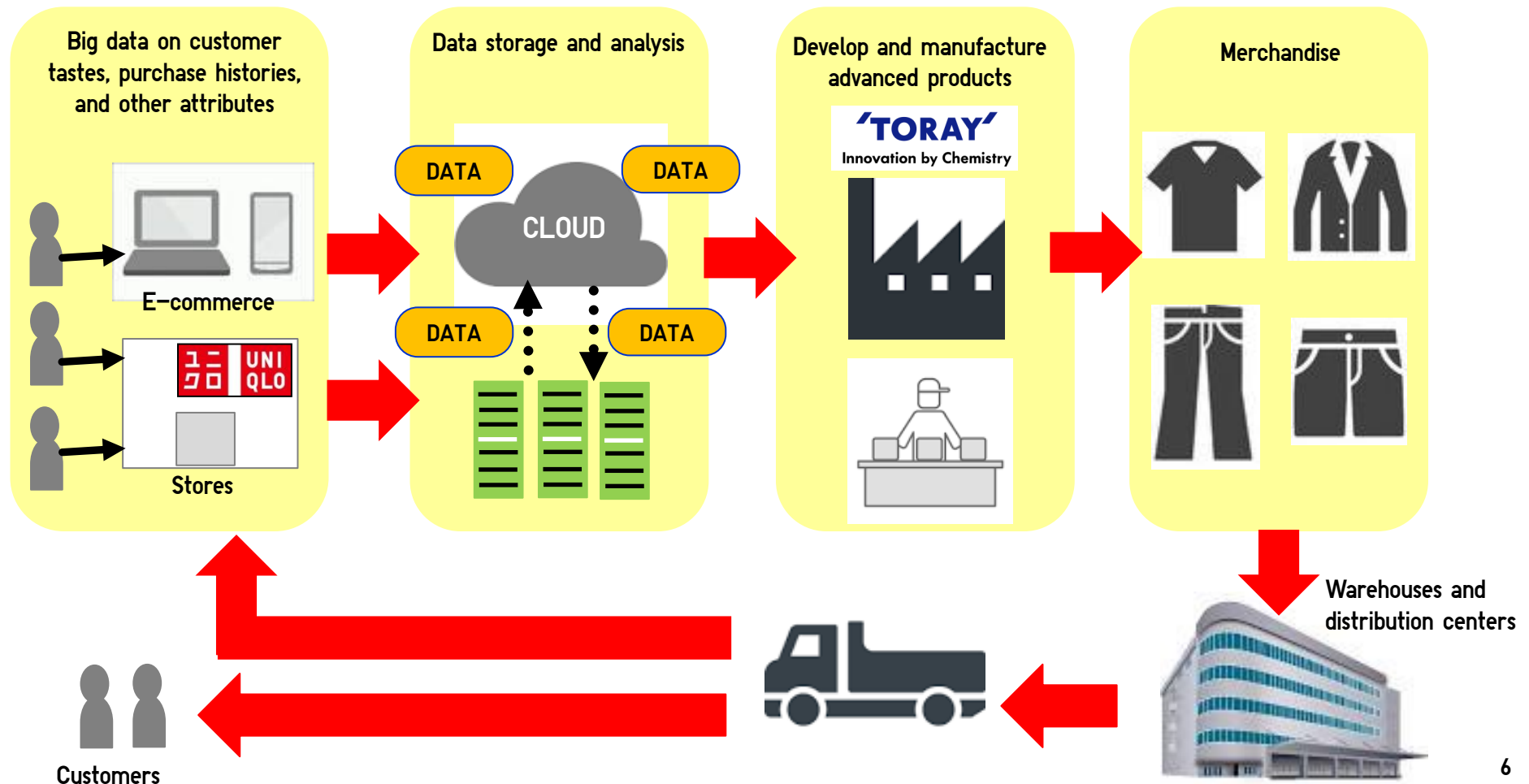
Third Stage of Strategic Partnership

Business with Toray



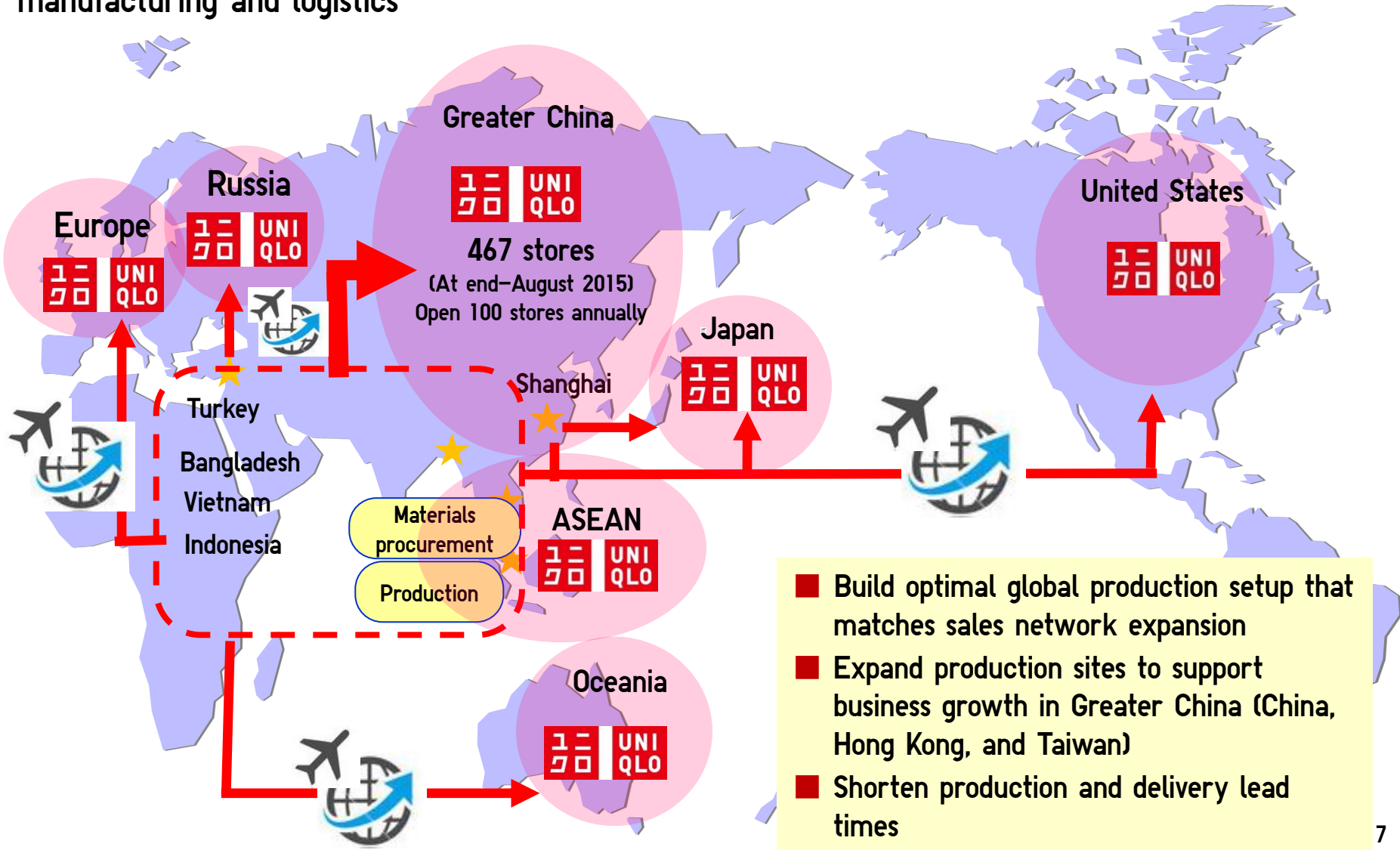
Transforming Supply Chain through Digitalization

Accelerating digitalization to connect big data on customers with production sites, creating a framework to quickly develop advanced products, and building a supply chain



Globalizing Production

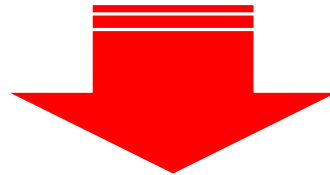
Optimizing production in each location and utilizing digital technologies to accelerate manufacturing and logistics



Enhancing lifestyles by delivering clothing that is comfortable, stylish, and functional, all at a reasonable price

LifeWear

Made for All



Pursue R&D to create products offering new value

Accelerate development of sportswear that enhances daily living