



2012 HEATTECH and Ultra Light Down

Naoki Otoma
Group Executive Vice President
UNIQLO Co., Ltd.





HEATTECH and Ultra Light Down

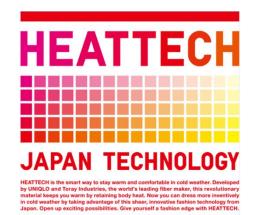
Innovative wear that has continued to change the conventional wisdom of winter clothing













Innovation by Chemistry Lead-Up to HEATTECH Development UNIQLO



2001: "DRY" line of functional summer wear goes on sale Customers have high hopes not only for functional wear but also for functional innerwear.

Potential for a functional wear market

2003: Development begins

DRY: functional summer innerwear

HEATTECH: functional winter innerwear



History of HEATTECH



Customer feedback lends itself to the continued evolution of HEATTECH

2003: HEATTECH sales begin Heat generation and retention functions

2004: HEATTECH (Men) Antibacterial and dry functions added

2005: HEATTECH (Women) Moisturizing function added

2006: HEATTECH (Women) Moisturizing function improved

2007: HEATTECH (Men/women) Stretch function added

HEATTECH (Women) Moisturizing function improved

2008: Global deployment begins

2009: HEATTECH (Men/women) Anti-static and shape-retaining functions added

2010: HEATTECH (Women) Thread is made finer, leading to softer feel

against the skin

2011: HEATTECH (Men) Odor control function added

HEATTECH (Women) Moisturizing function improved

Thread is made finer, leading to softer feel

against the skin

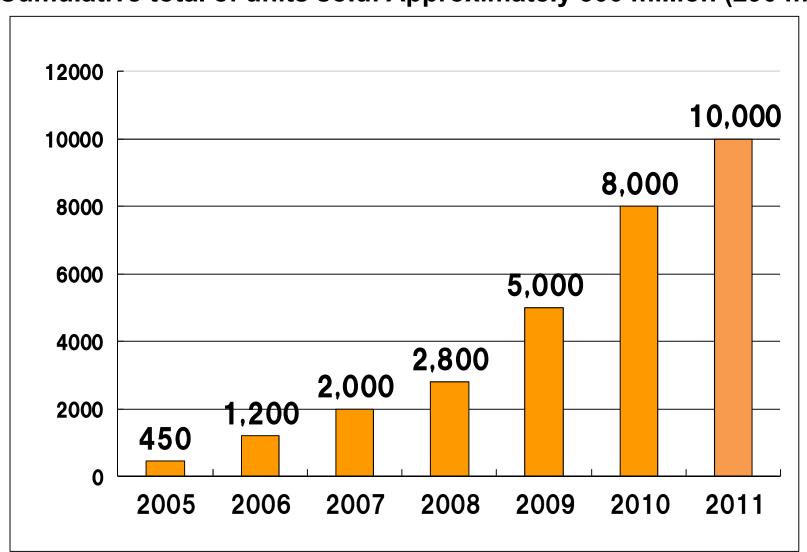


Progress of HEATTECH



Annual HEATTECH unit sales

Cumulative total of units sold: Approximately 300 million (290 million)





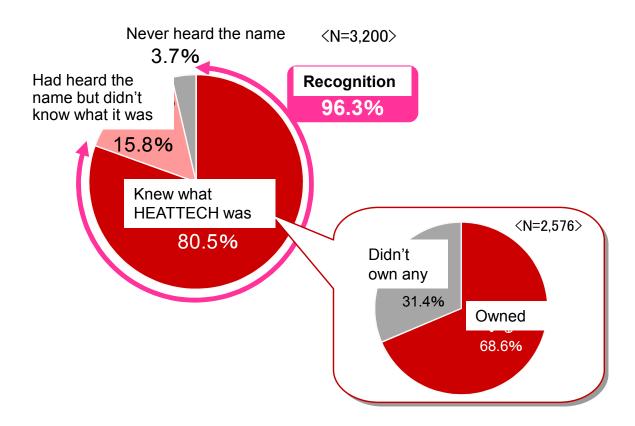
Recognition Rate: Over 90%



More than 9 out of 10 (96.3%) people surveyed recognized the brand

1 of 2 (55.3%) owned HEATTECH

Graph 1) HEATTECH brand recognition

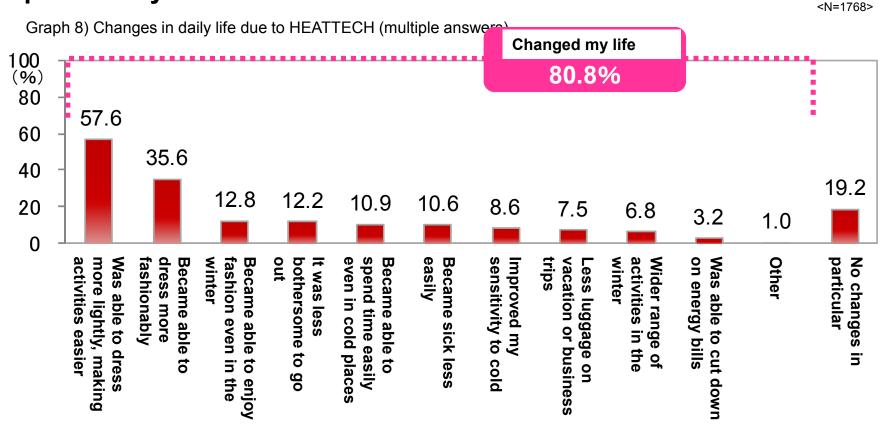






How HEATTECH Changed Daily Lives HEATTECH "changed my daily life" (80.8%)

People reported outward changes, such as a engaging in a "wider variety of activities" and dressing "more fashionably," but HEATTECH also influenced people inwardly, helping them enjoy winter more proactively



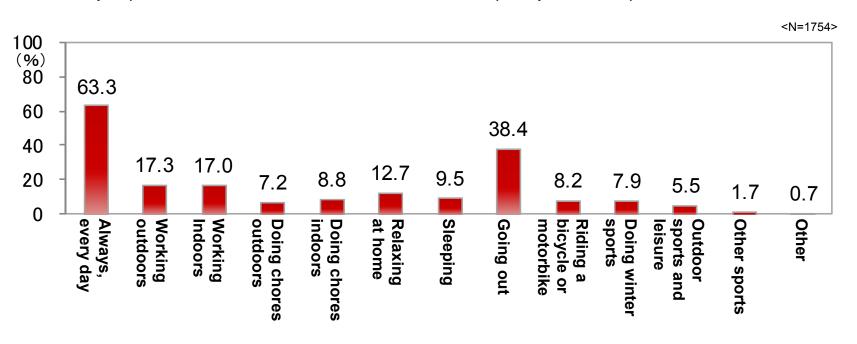




Worn on All Occasions

Worn as an everyday item both indoors and out regardless of occasion

Graph 7) Where customers wore HEATTECH last winter (multiple answers)







HEATTECH will further expand the winter fashion possibilities

A flood of new releases!

A surprisingly wide variety of colors and patterns!

Number of items: Doubled from last year

Number of colors/patterns: 2.5 times more than last year

(approx. 340 => 830 styles)







HEATTECH for anyone, anywhere at anytime

New release of women's HEATTECH loungewear! Initial launch of the babies' HEATTECH line!

Both inside and outside the house, HEATTECH will keep the whole family (dad, mom, kids and babies) warm.





Even greater wear comfort

With the new "moisture absorbing & releasing" function added to the men's and kids' line

Absorbs any excessive moisture and releases it to the outside to reduce the build-up of humidity inside the garment

Added in response to many customers saying that they feel the stickiness when they move from cold outside to heated inside





2012 HEATTECH Lineup





2012 HEATTECH (Men's)



(1) New items

New release of T-shirts that can be worn on their own! Sure to increase the number of occasions for wearing HEATTECH

- (2) New patterns to come in series

 New patterns in collaboration with popular content!
- (3) Updated functions

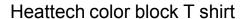
The "moisture absorbing & releasing" function added and the "odor control" function improved reduce the humidity beneath layers of clothes



2012 HEATTECH (Men's)







Heattech waffle crew-neck T shirt





2012 HEATTECH (Women's)



(1) New items

- New loungewear! Relax and even sleep in the warmth of HEATTECH
- New underwear! Warm up the area around the hips that tend to get cold
- (2) New patterns to come in series
- •An even greater variety of colors/patterns to choose from for each item, including lace trimming, new prints, in addition to collaborations with designers

(3) Updated functions

"Moisturizing" function improved for a more moisture-rich feel



2012 HEATTECH (Women's)



(1) New items





Heattech lounge dress Heattech lounge stole cardigan



Heattech high rise brief/ hiphungger





2012 HEATTECH (Women's)



(2) New patterns to come in series







2012 HEATTECH (Kids' and Babies')



(1) New items

Debut of the babies' HEATTECH line!
Safety assured with certification to the Oeko-Tex®Standard 100

(2) New patterns to come in series

Collaboration patterns with popular content to appear at the end of the year

(3) Updated functions

- The "moisture absorbing & releasing" function added
- Thread is made finer, leading to softer feel against the skin















Lead-Up to Ultra Light Down Development

- Trend toward casual business attire
- More people are layering clothes in the winter as a fashion style
- •Demand for items adaptable to sudden changes in temperature

Is there a potential demand for down jackets that are light and slim, but warm?

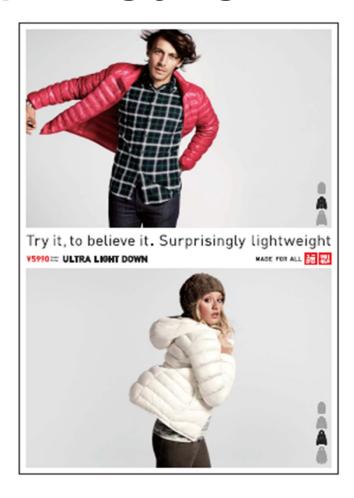
Begins to sell in 2009





Ultra Light Down Advertisements Try it, to believe it. Surprisingly lightweight









Cumulative total of units sold from 2009

11 million units worldwide



The next big global hit following HEATTECH





Ultra Light Down Recognition

The recognition rate is 74.4%, yet only 7.7%, less than 1 out of 10 people surveyed have bought one

Internet survey

⁻ Conducted in Japan on December 14 and 15

^{- 402} samples from male and female respondents between the age of 20 and 49





Potential of Ultra Light Down

The market penetration rate is currently about 10% for all age groups

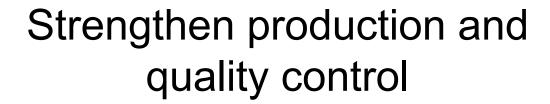
The market is currently in the growth phase There is huge potential for market expansion





Challenges for Ultra Light Down

Combination of highly advanced, Japanese textile techniques and craftsmanship of *Takumi* expert artisans



Allows for significant increase in production volume



2012 Ultra Light Down



A greater variety of colors/patterns made possible with advancements in dyeing techniques!

2011 51 colors/patterns

2012 107 colors/patterns

More than double the variety





2012 Ultra Light Down (Men's)

2011: 23 colors/patterns → 2012: 58 colors/patterns

(1) New items

A coat that is convenient for commuting to the office!

(2) New patterns to come in series
Color block design added for jackets.
New prints for jackets and vests!







2012 Ultra Light Down (Women's)

2011: 29 colors/patterns \rightarrow 2012: 71 colors/patterns

(1) New items

Introducing a new, elegant topper jacket!

(2) Revised silhouette

Parka with long length to wrap around hips. Improved with a waist tie for a more feminine shape!

(3) Added polka dots and checks!

New patterns for vests and jackets!

Great accents to the look.















Clothing Has Changed

the Conventional Wisdom for Winter

In the past, it was taken for granted that people need to put on multiple layers of bulky clothes to stay warm. UNIQLO's innovative winter wear has changed such conventional wisdom for winter, providing a new level of comfort in people's lives.











General winter look 10 years ago

UNIQLO winter look for 2012





Clothing Has Changed the Conventional Wisdom for Winter

3 kg 1 kg



Not only offers fashion but also reduces physical burden





HEATTECH and Ultra Light Down

Highly versatile products that can be worn from fall, through winter and into early spring





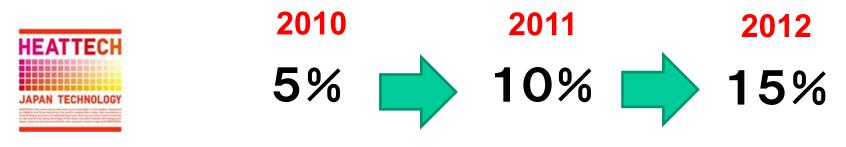




Global Expansion



Ratio of the units sold for outside Japan to total in 2010 and 2011





Expanded the sales area to 13 countries and regions including Japan





"Experience HEATTECH" Global Sampling

to be conducted in five major cities (in Japan, UK, US, France and China) from October



Ultra Light Down



Importance of the logo in the global strategy



Development of a new logo for global recognition





HEATTECH and Ultra Light Down

Innovative wear to change clothing, change conventional wisdom and change the world







2012 Ultra Light Down Sales Goals





Sales target: 13 million units



2012 HEATTECH Sales Goals





Sales target: 130 million units