



THE FAST RETAILING WAY

**Changing clothes.
Changing conventional
Change the world.**

wisdom.

INTEGRATED REPORT 2023

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Editorial Statement

Fast Retailing seeks to become the world's best-loved, No. 1 brand. Our Integrated Report 2023 tells the story of how the LifeWear concept of our pillar UNIQLO operation is driving the global support and future growth potential of our company. This report also explains our desire to pursue sustainability in tandem with business, with the aim of deepening understanding of the philosophy that the Fast Retailing Group has upheld since its founding: Use the clothing business to improve society. We hope that the Integrated Report 2023 facilitates communication with shareholders, investors, business partners, employees, and all other Group stakeholders.



UNIQLO MEETS STOCKHOLM

SWEDISH FUNCTIONALITY. INNOVATION AND DESIGN AT UNIQLO

Becoming the No. 1 Brand Among Customers Worldwide

The Fast Retailing Group, the global developer of fashion brands including UNIQLO, GU, and Theory, achieved consolidated annual sales of ¥2.7665 trillion for the year ended August 2023 (FY2023). The Group's pillar UNIQLO operation boasts 2,434 stores worldwide and FY2023 sales of ¥2.3275 trillion. Driven by its LifeWear (ultimate everyday clothing) concept, UNIQLO offers unique products made from high-quality, highly functional materials, and offers them at readily affordable prices by managing everything from procurement and design to production and retail sales. Meanwhile, our GU brand, which skillfully balances low prices and fashion fun for everyone, generated annual sales of ¥295.2 billion. The Fast Retailing Group seeks to become the No. 1 brand among customers worldwide by proactively minimizing the environmental impact of our businesses; building supply chains that protect human rights, health, and safety; developing circular products; and tackling social issues.



Revenue

¥10 trillion

Future growth target



Revenue

¥2.7 trillion

FY2023