





The person in the photo is wearing a loose-fitting and traditional peacoat (¥9,990) and regular fit straight jeans (¥3,990) made using our Blue Cycle Jeans technology, which reduces the volume of water required for final processing by up to 99%.*

*Compared with our men's regular fit jeans in 2017 and 2018

INTEGRATED REPORT 2022

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Editorial Statement

Fast Retailing seeks to become the world's No.1 clothing brand. With that aim, our Integrated Report 2022 showcases the LifeWear (ultimate everyday clothing) concept of our pillar UNIQLO operation. It also explains the global support network underpinning LifeWear and its future growth potential, as well as our sustainability activities. We hope this report deepens understanding of the Fast Retailing Group philosophy of using the clothing business to improve society and facilitates communication with shareholders, investors, business partners, employees, and all other Group stakeholders.



THE FAST RETAILING WAY

**Changing clothes.
Changing conventional
Change the world.**

wisdom.

The Fast Retailing Group is a global developer of fashion brands including UNIQLO, GU, and Theory that achieved consolidated annual sales of ¥2.3011 trillion for the year ended August 2022 (FY2022). The Group's pillar UNIQLO operation boasts 2,394 stores worldwide and FY2022 sales of ¥1.9290 trillion. Driven by its LifeWear concept for ultimate everyday clothes, UNIQLO offers unique products made from high-quality, highly functional materials, and offers them at reasonable prices by managing everything from procurement and design to production and retail sales. Meanwhile, our GU brand generated annual sales of ¥246.0 billion, offering a skillful blend of low prices and fashion fun for everyone. The Fast Retailing Group proactively seeks to minimize the environmental impact of our businesses; build supply chains that protect human rights, health, and safety; develop recycle-oriented products; and help tackle social issues.

We will continue to offer people all over the world the joy, happiness, and satisfaction of wearing truly great clothes that embody our corporate philosophy: Changing clothes. Changing conventional wisdom. Change the world.