CORPORATE INFORMATION (As of December 31, 2019)

Corporate Data

<table>
<thead>
<tr>
<th>Category</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trade Name</td>
<td>FAST RETAILING CO., LTD.</td>
</tr>
<tr>
<td>Head Office</td>
<td>717-1 Sayama, Yamaguchi City Yamaguchi 754-0894, Japan</td>
</tr>
<tr>
<td>Roppongi Office</td>
<td>Midtown Tower, 9-7-1 Akasaka, Minato-ku Tokyo 107-6231, Japan</td>
</tr>
<tr>
<td>Ariake Office</td>
<td>6F UNIQLO CITY TOKYO, 1-6-7 Ariake, Koto-ku, Tokyo 135-0063, Japan</td>
</tr>
<tr>
<td>Established</td>
<td>May 1, 1963</td>
</tr>
<tr>
<td>Paid-in Capital</td>
<td>¥10,274 million</td>
</tr>
<tr>
<td>Line of Business</td>
<td>Control and management of overall Group activities as owner and holding company</td>
</tr>
<tr>
<td>Number of Full-time</td>
<td>56,523 (As of August 31, 2019)</td>
</tr>
<tr>
<td>Employees (Consolidated)</td>
<td></td>
</tr>
<tr>
<td>Fiscal Year Ends</td>
<td>August 31</td>
</tr>
<tr>
<td>Annual Shareholders’</td>
<td></td>
</tr>
<tr>
<td>Meeting</td>
<td>Late November</td>
</tr>
<tr>
<td>Transfer Agent</td>
<td>Mitsubishi UFJ Trust and Banking Corporation 1-1 Nikkocho, Fuchu, Tokyo 183-0044, Japan Telephone: 0120-232-711 (From Japan)</td>
</tr>
<tr>
<td>Number of Shares per</td>
<td>100 shares (Tokyo Stock Exchange)</td>
</tr>
<tr>
<td>Trading Unit</td>
<td>300 HDR (The Stock Exchange of Hong Kong)</td>
</tr>
</tbody>
</table>

Board of Directors

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chairman, President &amp; CEO</td>
<td>Tadashi Yanai</td>
</tr>
<tr>
<td>External Directors</td>
<td>Toru Hambayashi</td>
</tr>
<tr>
<td></td>
<td>Nobumichi Hattori</td>
</tr>
<tr>
<td></td>
<td>Masaaki Shintaku</td>
</tr>
<tr>
<td></td>
<td>Takashi Nawa</td>
</tr>
<tr>
<td></td>
<td>Naotake Ono</td>
</tr>
<tr>
<td>Internal Directors</td>
<td>Takeshi Okazaki</td>
</tr>
<tr>
<td></td>
<td>Kazumi Yanai</td>
</tr>
<tr>
<td></td>
<td>Koji Yanai</td>
</tr>
<tr>
<td>Standing Statutory Auditors</td>
<td>Akira Tanaka</td>
</tr>
<tr>
<td></td>
<td>Masaaki Shinjo</td>
</tr>
<tr>
<td></td>
<td>Masumi Mizusawa</td>
</tr>
<tr>
<td>External Statutory Auditors</td>
<td>Takaharu Yasumoto</td>
</tr>
<tr>
<td></td>
<td>Keiko Kaneko</td>
</tr>
<tr>
<td></td>
<td>Takao Kashitani</td>
</tr>
</tbody>
</table>

Main Group Companies

- UNIQLO CO., LTD.
- G.U. CO., LTD.
- Theory LLC
- FAST RETAILING (CHINA) TRADING CO., LTD.
- UNIQLO HONG KONG, LIMITED
- UNIQLO TRADING CO., LTD.
- FRL Korea Co., Ltd.
- FAST RETAILING (SINGAPORE) PTE. LTD.
- UNIQLO (THAILAND) COMPANY LIMITED
- PT. FAST RETAILING INDONESIA
- UNIQLO VIETNAM CO., LTD.
- UNIQLO INDIA PRIVATE LIMITED
- UNIQLO AUSTRALIA PTY LTD
- Fast Retailing USA, Inc.
- J Brand, Inc.
- UNIQLO EUROPE LIMITED
- FAST RETAILING FRANCE S.A.S.
- LLC UNIQLO (RUS)

Contact Us

FAST RETAILING CO., LTD.
www.fastretailing.com/eng/
Midtown Tower, 9-7-1 Akasaka, Minato-ku
Tokyo 107-6231, Japan
Telephone: +81-3-6865-0050
9AM–4PM (JST) Monday–Friday (except national holidays)

Forward-looking Statements

Statements in this annual report with respect to the Company’s plans, strategies, forecasts, and other statements that are not historical facts are forward-looking statements that are based on management’s judgment in light of currently available information. Factors that could cause actual results to differ materially from our earnings forecasts include, without limitation, global economic conditions, our response to market demand for and competitive pricing pressure on products and services, and currency exchange rate fluctuations.

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CHANGING CLOTHES.
CHANGING CONVENTIONAL WISDOM.
CHANGE THE WORLD.
Professional tennis player Roger Federer
(UNIQLO Global Brand Ambassador)