CORPORATE INFORMATION  (As of December 31, 2016)

- **Corporate Data**
  - **Trade Name**: FAST RETAILING CO., LTD.
  - **Head Office**: 717-1 Sayama, Yamaguchi City Yamaguchi 754-0894, Japan
  - **Tokyo Office**: Midtown Tower, 9-7-1 Akasaka, Minato-ku Tokyo 107-6231, Japan
    - Telephone: +81-3-6865-0050
  - **Established**: May 1, 1963
  - **Paid-in Capital**: ¥10,274 million
  - **Line of Business**: Control and management of overall Group activities as owner and holding company
  - **Number of Full-time Employees (Consolidated)**: 43,639 (As of August 31, 2016)
  - **Fiscal Year Ends**: August 31
  - **Annual Shareholders’ Meeting**: Late November
  - **Transfer Agent**: The Mitsubishi UFJ Trust and Banking Corporation
    - 1-4-5 Marunouchi, Chiyoda-ku, Tokyo 100-8212, Japan
    - Telephone: 0120-232-711 (From Japan)
  - **Number of Shares per Trading Unit**: 100 shares (Tokyo Stock Exchange)
    - 300 HDR (The Stock Exchange of Hong Kong)

- **Board of Directors**
  - **Chairman, President & CEO**: Tadashi Yanai
  - **External Directors**:
    - Toru Hambayashi
    - Nobumichi Hattori
    - Toru Murayama
    - Masaaki Shintaku
    - Takashi Nawa
  - **Internal Full-time Auditors**:
    - Akira Tanaka
    - Masaaki Shinjo
  - **External Statutory Auditors**:
    - Takaharu Yasumoto
    - Akira Watanabe
    - Keiko Kaneko

- **Main Group Companies**

- **Additional copies of this annual report and other information may be obtained by contacting**
  - fastretailing.com/eng/
  - Investor Relations Corporate Management & Control
    - FAST RETAILING CO., LTD.
    - Midtown Tower, 9-7-1 Akasaka, Minato-ku
    - Tokyo 107-6231, Japan
    - Telephone: +81-3-6862-9983  FAX: +81-3-6865-0076

- **Forward-looking Statements**
  - Statements in this annual report with respect to the Company’s plans, strategies, forecasts and other statements that are not historical facts are forward-looking statements that are based on management’s judgment in light of currently available information. Factors that could cause actual results to differ materially from our earnings forecasts include, without limitation, global economic conditions, our response to market demand for and competitive pricing pressure on products and services and currency exchange rate fluctuations.
FAST RETAILING WAY  FR Group Corporate Philosophy

CHANGING CLOTHES.
CHANGING CONVENTIONAL WISDOM.
CHANGE THE WORLD.