Securities Code: 9983

Stock Exchange Listing: Tokyo Stock Exchange (First Section)

Stock Information
Number of shares authorized 300,000,000
Number of issued and outstanding shares (including holders of treasury stock) 106,073,656
Number of shareholders (including holders of treasury stock) 11,825

Principal Shareholders

<table>
<thead>
<tr>
<th>Percentage of</th>
<th>Number of shares</th>
<th>Total shares in issue (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Tadashi Yanai</td>
<td>28,297,284</td>
<td>26.68</td>
</tr>
<tr>
<td>The Master Trust Bank of Japan, Ltd.</td>
<td>7,875,100</td>
<td>7.42</td>
</tr>
<tr>
<td>Japan Trustee Services Bank, Ltd.</td>
<td>6,773,300</td>
<td>6.39</td>
</tr>
<tr>
<td>Kazumi Yanai</td>
<td>4,781,808</td>
<td>4.51</td>
</tr>
<tr>
<td>Koji Yanai</td>
<td>4,780,600</td>
<td>4.51</td>
</tr>
<tr>
<td>Fight &amp; Step Co., Ltd.</td>
<td>4,750,000</td>
<td>4.48</td>
</tr>
<tr>
<td>Fast Retailing Co., Ltd.</td>
<td>4,257,643</td>
<td>4.01</td>
</tr>
<tr>
<td>Mastermind Co., Ltd.</td>
<td>3,610,000</td>
<td>3.40</td>
</tr>
<tr>
<td>Teruyo Yanai</td>
<td>2,327,848</td>
<td>2.19</td>
</tr>
<tr>
<td>Rabobank Nederland, Tokyo Branch</td>
<td>2,264,000</td>
<td>2.13</td>
</tr>
</tbody>
</table>

Shareholder Breakdown

<table>
<thead>
<tr>
<th>Percentage of</th>
<th>Number of shareholders (Thousands)</th>
<th>Total shares in issue (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Individuals and others</td>
<td>11,059</td>
<td>46,994</td>
</tr>
<tr>
<td>Foreign investors</td>
<td>525</td>
<td>24,794</td>
</tr>
<tr>
<td>Other financial institutions</td>
<td>67</td>
<td>21,730</td>
</tr>
<tr>
<td>Securities companies</td>
<td>44</td>
<td>3,771</td>
</tr>
<tr>
<td>Companies and corporations</td>
<td>130</td>
<td>8,782</td>
</tr>
<tr>
<td>Total</td>
<td>11,825</td>
<td>106,073</td>
</tr>
</tbody>
</table>

Stock Price (yen)

<table>
<thead>
<tr>
<th>Year</th>
<th>March</th>
<th>April</th>
<th>May</th>
<th>June</th>
<th>July</th>
<th>August</th>
<th>September</th>
<th>October</th>
<th>November</th>
<th>December</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>11,450</td>
<td>16,250</td>
<td>18,030</td>
<td>17,920</td>
<td>14,500</td>
<td>15,010</td>
<td>14,580</td>
<td>17,660</td>
<td>15,470</td>
<td>13,830</td>
</tr>
<tr>
<td>2010</td>
<td>12,150</td>
<td>14,130</td>
<td>12,740</td>
<td>12,250</td>
<td>13,300</td>
<td>14,350</td>
<td>13,080</td>
<td>15,470</td>
<td>12,440</td>
<td>11,060</td>
</tr>
<tr>
<td>2011</td>
<td>10,360</td>
<td>10,480</td>
<td>11,090</td>
<td>10,450</td>
<td>11,480</td>
<td>13,170</td>
<td>13,586</td>
<td>12,680</td>
<td>13,960</td>
<td>13,670</td>
</tr>
</tbody>
</table>

You can access materials and videos of our latest business results, meetings and press conferences.

Monthly Retail Data: You can view monthly sales for UNIQLO Japan.

IR Library: You can access the latest IR publications, including the Annual Report, Fact Book, Business Review and CSR Report.

IR Calendar: You can access the schedule for monthly announcements, business results meetings and other events.

IR News: You can access the latest IR news releases.

CEO Message: You can access the latest message from the chairman of Fast Retailing.

http://www.fastretailing.com/eng/ir/
Corporate Data
(As of December 31, 2011)

FAST RETAILING CO., LTD.
Head Office
717-1, Sayama, Yamaguchi City,
Yamaguchi 754-0894, Japan

Tokyo Office
Midtown Tower,
7-1, Akasaka 9-chome, Minato-ku,
Tokyo 107-6231, Japan

Established
May 1, 1963

Paid-in Capital
¥10,274 million

Line of Business
Control and management of overall
Group activities as owner and
holding company

Number of Full-time Employees
(Consolidated)
14,612 (As of August 31, 2011)

Settlement Date
August 31

Annual Shareholders’ Meeting
End of November

Transfer Agent
The Mitsubishi UFJ Trust and
Banking Corporation
4-5, Marunouchi 1-chome,
Chiyoda-ku, Tokyo 100-8212,
Japan
Telephone: 0120-232-711
(From Japan)

Number of Shares per Trading Unit
100

Board of Directors
(As of December 31, 2011)
Tadashi Yanai
Chairman, President & CEO
Toru Hambayashi
Nobumichi Hattori
Toru Murayama
Masaaki Shintaku

Board of Auditors
(As of December 31, 2011)
Akira Tanaka
Takaharu Yasumoto
Norihiko Shimizu
Akira Watanabe

Main Group Companies
(As of December 31, 2011)
UNIQLO CO., LTD.
717-1, Sayama, Yamaguchi City,
Yamaguchi 754-0894, Japan

UNIQLO (U.K.) LTD.
3rd Floor 311 Oxford Street,
London, W1C 2HP, U.K.

FAST RETAILING (CHINA) TRADING
CO., LTD.
6th Floor, No. 969, West Nangjing Road,
Shanghai, 200041, China

FAST RETAILING USA, Inc.
450 West 14th Street 7th Floor
New York, NY 10014, U.S.A.

FRL Korea Co., LTD.
5th Floor, 24-11 Chungmuro 1ga,
Jung-gu, Seoul, 100-011, Korea

UNIQLO HONG KONG, LIMITED
Room 704-705,
7th Floor, Miramar Tower,
No. 132 Nathan Road, Tsim Sha Tsui,
Kowloon, Hong Kong

UNIQLO TAIWAN LTD.
7FC, No.89, Sung Ren Rd.
Xin Yi District, Taipei City, 11073

UNIQLO (SINGAPORE) PTE. LTD.
107 Tampines Road,
Singapore 535129

UNIQLO (MALAYSIA) SDN. BHD.
Lot 1.01, Level 1, 1, First Avenue,
Bandar Utama 47800 Petaling Jaya,
Selangor Darul Ehsan, Malaysia

Limited Liability Company UNIQLO (RUS)
10th floor of Citydel Business Centre,
9 Zemlyany Val. Moscow,
105064 Russian Federation

FAST RETAILING FRANCE S.A.S.
Créations Nelson S.A.S.
PETIT VEHICULE S.A.S.
50/52 boulevard Haussmann
75009, Paris, France

UNIQLO (THAILAND) COMPANY LIMITED
968 24th Floor, U-Chuling Foundation
Building, Rama 4 Road, Silom, Bangrak,
Bangkok, Thailand 10500

LINK THEORY JAPAN CO., LTD.
COMPTOIR DES COTONNIERS
JAPAN CO., LTD.
G.U. CO., LTD.
Midtown Tower,
7-1, Akasaka 9-chome, Minato-ku,
Tokyo 107-6231, Japan

Notes:
1. External Director
2. Statutory Auditor

Additional copies of this annual report and other information may be obtained by contacting:
http://www.fastretailing.com/eng/
Investor Relations
Corporate Management & Control
FAST RETAILING CO., LTD.
Midtown Tower,
7-1, Akasaka 9-chome, Minato-ku,
Tokyo 107-6231, Japan
Telephone: +81-3-6862-9983
Facsimile: +81-3-6865-0076

Forward-looking Statements
Statements in this annual report with respect to the Company’s plans, strategies, forecasts and other statements that are not historical facts are forward-looking statements that are based on management’s judgment in light of currently available information. Factors that could cause actual results to differ materially from our earnings forecasts include, without limitation, global economic conditions, our response to market demand for and competitive pricing pressure on products and services and currency exchange rate fluctuations.