Information available in the Investor Relations (IR) section of our website

You can access materials and videos of our latest business results, meeting and press conferences.

Monthly Retail Data: You can view monthly sales for UNIQLO Japan.

IR Library: You can access the latest IR publications, including the Annual Report, Fact Book, Business Review and CSR Report.

IR Calendar: You can access the schedule for monthly announcements, business results meetings and other events.

IR News: You can access the latest IR news releases.

CEO Message: You can access the latest message from the president of Fast Retailing.

http://www.fastretailing.com/jp/ir/
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Corporate Data
(As of December 31, 2010)

FAST RETAILING CO., LTD.
Head Office
717-1, Sayama, Yamaguchi City, Yamaguchi 754-0894, Japan

Tokyo Office
Midtown Tower, 7-1, Akasaka 9-chome, Minato-ku, Tokyo 107-6231, Japan

Established
May 1, 1963

Paid-in Capital
¥10,274 million

Line of Business
Control and management of overall Group activities as owner and holding company

Number of Full-time Employees
(Consolidated)
11,596 (As of August 31, 2010)

Settlement Date
August 31

Annual Shareholders’ Meeting
End of November

Transfer Agent
The Mitsubishi UFJ Trust and Banking Corporation
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan
Telephone: 0120-232-711
(From Japan)

Number of Shares per Trading Unit
100

Board of Directors
(As of December 31, 2010)

Tadashi Yanai
Chairman, President & CEO

Toru Hambayashi**

Nobumichi Hattori**

Toru Murayama**

Masaaki Shintaku**

Statutory Auditors’ Board
(As of December 31, 2010)

Akira Tanaka
Takaharu Yasumoto**
Norihiko Shimizu**
Akira Watanabe**

Main Group Companies
(As of December 31, 2010)

Consolidated Subsidiaries
UNIQLO CO., LTD.
717-1, Sayama, Yamaguchi City, Yamaguchi 754-0894, Japan

UNIQLO(U.K.) LTD.
3rd Floor, 311 Oxford Street, London, W1C 2HP, U.K.

FAST RETAILING(CHINA) TRADING CO., LTD.
6th Floor, No.969, West Nangjing Road, Shanghai, 200041, China

FAST RETAILING USA, Inc.
11th Floor, 101 Avenue of the Americas, New York, NY 10013, U.S.A.

UNIQLO HONG KONG, LIMITED
Room 704-705, 7th Floor, Miramar Tower, No. 132 Nathan Road, Tsim Sha Tsui, Kowloon, Hong Kong

UNIQLO TAIWAN LTD.
7FC, No.89, Sung Ren Rd. Xin Yi District, Taipei City, 11073

UNIQLO (SINGAPORE) PTE. LTD.
107 Tampines Road, Singapore 535129

UNIQLO (MALAYSIA) SDN. BHD.
Lot 1.01, Level 1, 1, First Avenue, Bandar Utama 47800 Petaling Jaya, Selangor Darul Ehsan, Malaysia

Limited Liability Company
UNIQLO (RUS)
10th Floor of Citydel Business Centre, 9 Zemlyanoy Val. Moscow, 105064 Russian Federation

FAST RETAILING FRANCE S.A.S.
Créations Nelson S.A.S.
PETIT VEHICULE S.A.S.
50/52 Boulevard Haussmann 75009, Paris, France

LINK THEORY JAPAN CO., LTD.
COMPTOIR DES COTONNIERS JAPAN CO., LTD

GOV RETAILING CO., LTD.
Midtown Tower, 7-1, Akasaka 9-chome, Minato-ku, Tokyo 107-6231, Japan

*1. External director
*2. External auditor

Additional copies of this annual report and other information may be obtained by contacting:

Investor Relations
Corporate Management & Control
FAST RETAILING CO., LTD.
Midtown Tower, 7-1, Akasaka 9-chome, Minato-ku, Tokyo 107-6231, Japan
Telephone: +81-3-6862-9983
Facsimile: +81-3-6865-0076

Forward-Looking Statements

Statements in this annual report with respect to the Company’s plans, strategies, forecasts and other statements that are not historical facts are forward-looking statements that are based on management’s judgment in light of currently available information. Factors that could cause actual results to differ materially from our earnings forecasts include, without limitation, global economic conditions, our response to market demand for and competitive pricing pressure on products and services and currency exchange rate fluctuations.

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