Highlights of the Year Ended August 31, 2009

- Consolidated results: Net sales rose 16.8%, to ¥685.0 billion, and operating income increased 24.2%, to ¥108.6 billion. FAST RETAILING recorded record profits for the first time in eight fiscal years.
- UNIQLO Japan: Major breakthrough in sales of HEATTECH, with 27 million HEATTECH garments sold during the fall and winter season of 2008.
- UNIQLO Japan: Year-on-year same-store sales rose 11.3% thanks to increased customer visits.
- UNIQLO Japan: Opened UNIQLO Shinjuku West Exit Store, one of the largest stores in Tokyo. Stepped up opening of large-format stores in central Tokyo.
- UNIQLO International: First store opened in Singapore recorded sales exceeding the initial sales target.
- UNIQLO International: Doubled number of stores in China, including Hong Kong, and South Korea and recorded steady gains in performance. U.S. business generated a profit, while breakthroughs with business models led to increased revenues for UNIQLO International.
- GOV RETAILING: G.U. launched ¥990 jeans, which experienced explosive growth in sales.
- LINK THEORY HOLDINGS: Became a wholly owned subsidiary in the second half of the fiscal year following a takeover bid.
- CSR activities: Continued All-Product Recycling Initiative, collecting 2.62 million pre-owned items for donation to refugees.
- Dividends: Increased annual dividend by ¥30, to ¥160 per share, including an interim dividend of ¥75 and a final dividend of ¥85.
Change the world with great clothes

Redefining the value of clothing.
Delivering truly great clothes to enrich people’s lives.
Each person is focused on working together to expand our business tenfold in ten years. Striving to be number one through great clothing. FAST RETAILING—a new kind of Japanese company.

10 years later, 10 times bigger