

# Investor Information

(As of August 31, 2008)

**Securities Code:** 9983

**Stock Exchange Listing:** First Section on TSE

## Stock Information

Number of shares authorized	300,000,000
Number of issued and outstanding shares	106,073,656
Number of shareholders (including holders of treasury stock)	6,574

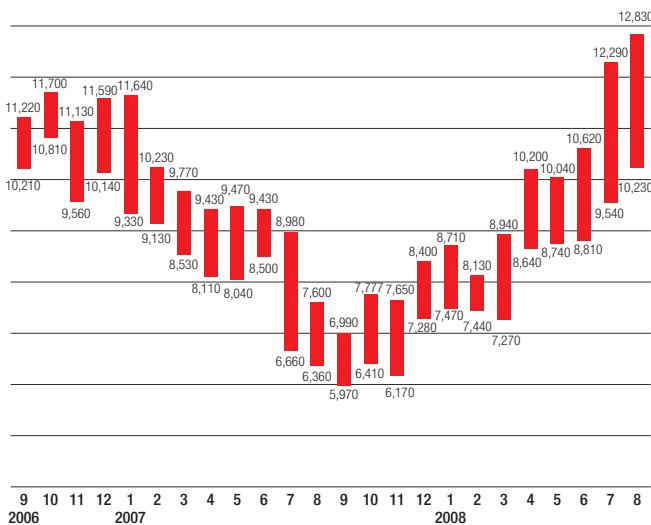
## Principal Shareholders

	Number of shares	Percentage of total shares in issue (%)
Tadashi Yanai	28,297,284	26.68
The Master Trust Bank of Japan, Ltd.	7,113,600	6.71
Nomura Securities Co., Ltd.	5,780,025	5.45
Japan Trustee Services Bank, Ltd.	5,328,500	5.02
Kazumi Yanai	4,781,808	4.51
Koji Yanai	4,780,600	4.51
Fight & Step Co., Ltd.	4,750,000	4.48
FAST RETAILING CO., LTD.	4,222,582	3.98
MASTERMIND Co., Ltd.	3,610,000	3.40
BNP PARIBAS SECURITIES (JAPAN) LIMITED	3,063,224	2.89

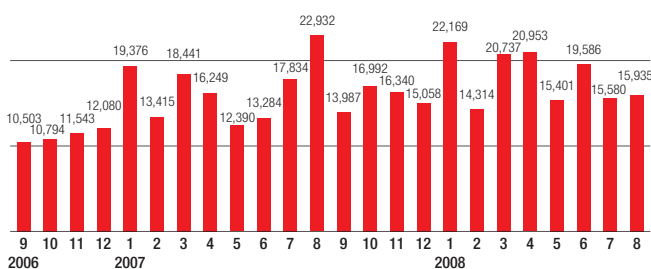
## Shareholder Breakdown

	Number of shareholders	Number of shares (Thousands)	Percentage of total shares in issue (%)
Individuals and others	6,009	46,600	43.93
Other financial institutions	57	19,984	18.84
Foreign investors	378	20,505	19.33
Companies and corporations	81	8,877	8.37
Securities companies	49	10,105	9.53
Total	6,574	106,073	100.00

## Stock Price (Yen)



## Trading Volume (Thousands of Shares)



The latest IR information can be found on our website at: <http://www.fastretailing.com/eng/ir/>

You can view a video of our latest business results meeting here.

Our basic policies for IR activities are available here.

Click here for the latest news releases.

You can check on the monthly trends in UNIQLO Japan sales here.

The latest IR publications, including annual reports and business reviews, are available here.

FAST RETAILING was selected as one of the recipients of Daiwa Investor Relations Co., Ltd.'s Best IR Website Award in 2008.

# Corporate Information

## Corporate Data

(As of December 31, 2008)

### FAST RETAILING CO., LTD.

#### Head Office

717-1, Sayama, Yamaguchi City,  
Yamaguchi 754-0894, Japan

#### Tokyo Office

Kitanomaru Square,  
13-12, Kudan-kita 1-chome,  
Chiyoda-ku,  
Tokyo 102-0073, Japan

#### Established

May 1, 1963

#### Paid-in Capital

¥10,274 million

#### Line of Business

Control and management of overall  
Group activities as owner and holding  
company

#### Number of Full-time Employees

(Consolidated)

8,054 (As of August 31, 2008)

#### Settlement Date

August 31

#### Annual Shareholders' Meeting

End of November

#### Transfer Agent

The Mitsubishi UFJ Trust and  
Banking Corporation  
4-5, Marunouchi 1-chome, Chiyoda-ku,  
Tokyo 100-8212, Japan

#### Number of Shares per Trading Unit

100

## Board of Directors

(As of December 31, 2008)

### Tadashi Yanai

Chairman, President & CEO

### Masa Matsushita

Director & Senior Officer

### Toru Hanbayashi<sup>1</sup>

### Nobumichi Hattori<sup>1</sup>

### Toru Murayama<sup>1</sup>

## Statutory Auditors' Board

(As of December 31, 2008)

### Akira Tanaka

### Takaharu Yasumoto<sup>2</sup>

### Norihiko Shimizu<sup>2</sup>

### Akira Watanabe<sup>2</sup>

### Minoru Ota<sup>2</sup>

<sup>1</sup> External director

<sup>2</sup> External auditor

## Main Group Companies

(As of December 31, 2008)

### <Consolidated Subsidiaries>

#### UNIQLO CO., LTD.

717-1, Sayama, Yamaguchi City,  
Yamaguchi 754-0894, Japan

#### UNIQLO(U.K.)LTD.

Top Floor 93-97 Clarence Street,  
Kingston Upon Thames, Surrey,  
KT1 1QY, U.K.

#### FAST RETAILING(CHINA)TRADING CO., LTD.

Rm. 1602, Xuhui Garden Building,  
No.1089, Zhongshan Er Road (South),  
Shanghai, China 200030

## UNIQLO USA, Inc.

101 Avenue of the Americas, 11th Floor,  
New York, NY 10013, U.S.A.

## FRL Korea Co., Ltd.

5F, 24-11 Chungmuro 1ga,  
Jung-gu, Seoul 100-011, Korea

## UNIQLO HONG KONG, LIMITED

No. 806, 8/F., Miramar Tower, No. 132  
Nathan Road, TST, Kowloon, Hong Kong,  
China

## FR FRANCE S.A.S.

17 avenue de l'Opera, 75001 Paris, France

## Créations Nelson S.A.S.

58 rue St Lazare, 75009 Paris, France

## PETIT VEHICULE S.A.S.

39 rue Maurice Gunsbourg F-94851  
Ivry-sur-Seine cedex, France

## COMPTOIR DES COTONNIERS

### JAPAN Co., Ltd.

Aoyama MS Building 9F,  
7-5, Jingumae 3-chome, Shibuya-ku,  
Tokyo 105-0001, Japan

## CABIN CO., LTD.

Nihon Jisho Dai-ichi Building 8F,  
13-5, Kudan-kita 1-chome,  
Chiyoda-ku, Tokyo 102-0073, Japan

## GOV RETAILING CO., LTD.

Nihon Jisho Dai-ichi Building 11F,  
13-5, Kudan-kita 1-chome,  
Chiyoda-ku, Tokyo 102-0073, Japan

### <Affiliated Company under the Equity Method>

#### LINK THEORY HOLDINGS CO.,LTD.

4-35, Minami-Aoyama 5-chome,  
Minato-ku, Tokyo 107-0062, Japan

## Additional copies of this annual report and other information may be obtained by contacting:

Investor Relations Department

FAST RETAILING CO., LTD.

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Chiyoda-ku, Tokyo 102-0073, Japan

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Facsimile: +81-3-6272-0076

## Forward-Looking Statements

Statements in this annual report with respect to the Company's plans, strategies, forecasts, and other statements that are not historical facts are forward-looking statements that are based on management's judgment in light of currently available information. Factors that could cause actual results to differ materially from our earnings forecasts include, without limitation, global economic conditions, our response to market demand for and competitive pricing pressure on products and services, and currency exchange rate fluctuations.

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**FAST RETAILING CO., LTD.**  
[www.fastretailing.com](http://www.fastretailing.com)



CLIO Awards  
Content & Contact:  
Gold



CLIO Awards  
Interactive:  
Grand CLIO



CLIO Awards  
Interactive:  
Silver



AD FEST 2008  
INNOVA Lotus: Gold  
Cyber Lotus: Silver



One Show Interactive  
Grand Prix,  
Microsites: Gold



The International ANDY Awards  
Interactive/Fashion  
Apparel & Accessories 2008

Printed in Japan