

FAST RETAILING at a Glance

UNIQLO Accelerates the Opening of Large-Format Stores in Japan

■ UNIQLO in Japan is implementing a large-format store strategy. In spring 2007, UNIQLO successfully opened two stores with about 3,300m² of floor space—the Kobe Harborland store and Tokyo's Setagaya Chitosedai store. UNIQLO is pressing forward with product development with these large-format stores in mind and is winning even higher levels of customer satisfaction.



UNIQLO Setagaya Chitosedai store, Tokyo

FAST RETAILING Has a Strategy for the Future

New Flagship Stores Boost UNIQLO's Brand Profile Abroad

■ Following the opening of our global flagship store in New York's trendy Soho district, we opened another on London's Oxford Street in November 2007. UNIQLO is making its presence felt in the rest of the world through this new foothold in one of Europe's best-known shopping areas. In December 2007, we opened our first store in Paris, thus taking another step toward making UNIQLO a world brand.



UNIQLO 311 Oxford Street store, London

Recycling of All Products Begins

■ In September 2006, UNIQLO began a drive in Japan to promote the recycling of all its products. During the fiscal year ended August 31, 2007, UNIQLO made available about 140,000 products brought to its stores by customers for recycling as relief clothing for the needy overseas.



FAST RETAILING, with the UNIQLO casual wear brand as its core business, is continuing to expand and grow as an apparel retail group not only in Japan but also in world markets. In its core UNIQLO operations, the Group had 748 stores in Japan and 39 in overseas markets (as of August 31, 2007) and has established its highly profitable SPA business model (Specialty Store Retailer of Private Label Apparel), which integrates all stages from design through production and sales.

The FAST RETAILING Group is global in scope and comprises the UNIQLO business, which is opening more UNIQLO stores in Japan and overseas; Japan Apparel operations that include chain store retailers of apparel and shoes, such as CABIN, G.U., and ONEZONE; and Global Brands operations.

Global R&D to Develop World-Class Casual Basics

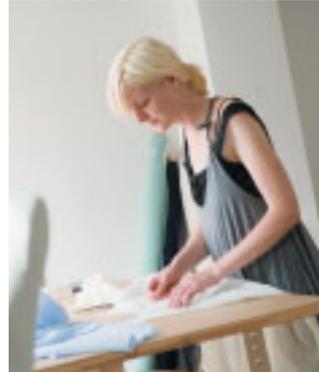
■ UNIQLO has introduced a global R&D structure with centers in Tokyo, New York, Paris, and Milan since autumn 2005.



Tokyo



New York



Paris



Milan

Enhancing Profitability of Japan Apparel Operations through Group Integration

■ During the fiscal year ended August 31, 2007, FAST RETAILING made CABIN, a chain retailer of women's apparel, a wholly owned subsidiary. Looking forward, plans call for implementing management reforms drawing fully on the strengths of the FAST RETAILING Group in improving operating efficiency. In addition, with 50 stores in operation as of spring 2007, the low-priced casual clothing retailer G.U. has established a solid operating foundation. Going forward, we will move ahead with the development of fashionable designs and make G.U. stores more attractive. ONEZONE is aiming for a distinctive lineup of products by increasing original products.

Globalizing the COMPTOIR DES COTONNIERS Brand

■ Based on the "Mother and Daughter" concept, the COMPTOIR DES COTONNIERS casual wear brand has a network of 226 stores in France. We plan to accelerate the opening of stores globally, focusing on European countries outside of France and Asian countries, especially Japan.

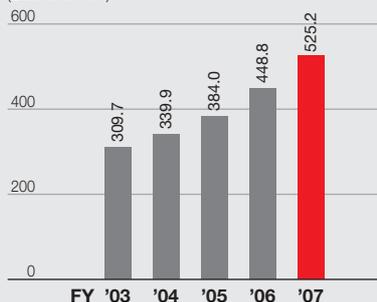


COMPTOIR DES COTONNIERS Notting Hill store, London

Net Sales

Group Net Sales Exceeded ¥500 Billion.

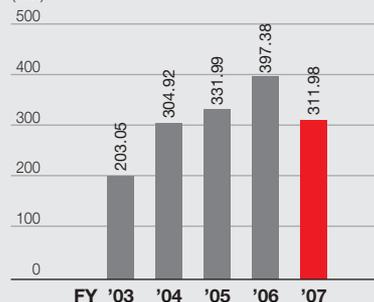
(Billions of Yen)



EPS

Earnings Per Share Were ¥311.98 (21.5% Lower Year on Year).

(Yen)



The Number of Group Stores

The Number of Group Stores Increased 196, to 1,828.

(No. of Stores)

