

Management members of FAST RETAILING Group

Please see below the current list of management for the FAST RETAILING group as of November 1, 2013.

[Entrusted operating officer appointments across the FAST RETAILING group] (as of November 1, 2013)

Name	Position
Tadashi Yanai	Chairman, President & CEO
Naoki Otoma	Group Executive Vice President
Nobuo Domae	Group Executive Vice President
Shuichi Nakajima	Group Executive Vice President
Pan Ning	Group Executive Vice President
Jun Yokohama	Group Executive Vice President
Takeshi Okazaki	Group Executive Vice President
Osamu Yunoki	Group Executive Vice President
Yoshihiro Kunii	Group Executive Vice President
Takahiro Wakabayashi	Group Executive Vice President
Andrew Rosen	Group Senior Vice President
Tetsuro Nakashima	Group Senior Vice President
Lynda Tyler	Group Senior Vice President
Yoram Arieven	Group Senior Vice President
Melissa Wallace	Group Senior Vice President
Berndt Hauptkorn	Group Senior Vice President
Makoto Hata	Group Senior Vice President
Jeff Rudes	Group Senior Vice President
Larry Meyer	Group Senior Vice President
LeAnn Nealz	Group Senior Vice President
Nancy Pedot	Group Senior Vice President
John Fleming	Group Senior Vice President
Yukihiro Katsuta	Group Senior Vice President
Yasunobu Kyogoku	Group Senior Vice President
Takao Kuwahara	Group Senior Vice President
Shin Odake	Group Senior Vice President
Satoshi Hatase	Group Senior Vice President
Shoichi Miyasaka	Group Senior Vice President
Yukihiro Nitta	Group Senior Vice President
Hiroshi Nagai	Group Senior Vice President
Ivo Vliegen	Group Senior Vice President
Cosmo Takamatsu	Group Senior Vice President
Takeshi Kosaka	Group Senior Vice President
Junsuke Usami	Group Senior Vice President
Kazumi Yanai	Group Senior Vice President
Mitsuru Ohki	Group Senior Vice President
Hiroyuki Uchida	Group Senior Vice President
Koji Yanai	Group Senior Vice President
Tokio Oriksa	Group Senior Vice President
Steven Sare	Group Senior Vice President

【Related business】 (as of November 1, 2013)

UNIQLO		Top Executive	Position
Japan		Tadashi Yanai	Group CEO
		Satoshi Hatase	COO
Korea		Hong Sungho	Co-CEO
		Takahiro Wakabayashi	Co-CEO
China		Pan Ning	CEO
		Takeshi Kosaka	COO
Hong Kong		Pan Ning	CEO
		Kenichi Miyakawa	COO
Taiwan		Takahiro Wakabayashi	CEO
		Hiroshi Taki	COO
Asia Pacific		Naoki Otoma	CEO
	Singapore	Albert Chew	Co-CEO
		Satoshi Onoguchi	Co-CEO
	Malaysia	Satoshi Onoguchi	CEO
	Thailand	Takahiro Nishimura	COO
	Philippines	Katsumi Kubota	COO
	Indonesia	Yasuhiro Hayashi	COO
	Australia	Hidenobu Sanada	COO
Europa		Berndt Hauptkorn	CEO
	United Kingdom	Takao Kuwahara	CEO
	France	Berndt Hauptkorn	CEO
	Russia	Berndt Hauptkorn	CEO
United States of America		Nobuo Domae	CEO
		Larry Meyer	COO
Bangladesh (Social business)		Yukihiro Nitta	CEO
		Tadahiro Yamaguchi	COO

Link theory		Top Executive	Position
Global		Kazumi Yanai	Global Chairman
		Andrew Rosen	Global CEO
Japan		Kazumi Yanai	Chairman
		Makoto Hata	CEO

COMPTOIR DES COTONNIERS		Top Executive	Position
		Nancy Pedot	CEO

PRINCESSE TAM.TAM		Top Executive	Position
		Nancy Pedot	CEO
		Pierre Arnaud Grenade	COO

GU		Top Executive	Position
		Osamu Yunoki	CEO

J BRAND		Top Executive	Position
Global		Jeff Rudes	CEO
Japan		Shin Odake	CEO

Holding company	Top Executive	Position
FAST RETAILING CO., LTD	Tadashi Yanai	Group CEO
FAST RETAILING (SINGAPORE) PTE. LTD.	Naoki Otoma	CEO
	Shoichi Miyasaka	Deputy CEO
	Satoshi Onoguchi	COO
FAST RETAILING FRANCE S.A.S.	Nobuo Domae	Co-CEO
	Jun Yokohama	Co-CEO
Fast Retailing USA, Inc.	Nobuo Domae	CEO
	Yoram Arieven	COO

[Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD.] (as of November 1, 2013)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Toru Hambayashi	
	Nobumichi Hattori	
	Toru Murayama	
	Masaaki Shintaku	
	Takashi Nawa	
Statutory Auditors' Board	Akira Tanaka	
	Masaaki Shinjo	
	Takaharu Yasumoto	
	Akira Watanabe	
	Keiko Kaneko	

Note:

Mr. Hambayashi, Mr. Hattori, Mr. Murayama, Mr. Shintaku and Mr. Nawa are external directors as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Messrs Yasumoto, Watanabe and Ms. Kaneko have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.

[Board of Directors and Statutory Auditors of UNIQLO CO., LTD.] (as of November 1, 2013)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Naoki Otoma	
	Nobuo Domae	
	Shuichi Nakajima	
	Takahiro Wakabayashi	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Keiko Kaneko	

Note:

Mr. Yasumoto and Ms. Kaneko have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.