

Entrusted Operating Officers at the FAST RETAILING Group

Please see below the current list of entrusted operating officers for the FAST RETAILING group as of April 1, 2009.

Entrusted operating officer appointments across the FAST RETAILING group (as of April 1, 2009)

Name	Position	Company
Tadashi Yanai	Group CEO	FAST RETAILING CO., LTD. UNIQLO CO., LTD.
Naoki Otoma	Group Senior Officer	UNIQLO CO., LTD.
Hiroshi Tanaka	Group Senior Officer	FAST RETAILING CO., LTD.
Nobuo Domae	Group Senior Officer	FAST RETAILING CO., LTD. FR FRANCE S.A.S.
Shuichi Nakajima	Group Officer	GOV RETAILING CO., LTD.
Tetsuro Nakashima	Group Officer	CABIN CO., LTD.
Pan Ning	Group Officer	FAST RETAILING(CHINA)TRADING CO., LTD. UNIQLO HONG KONG, LIMITED
Roland de Farcy	Group Officer	FR FRANCE S.A.S.
Takahiro Wakabayashi	Group Officer	UNIQLO CO., LTD.
Yukihiro Katsuta	Group Officer	UNIQLO CO., LTD.
Osamu Yunoki	Group Officer	GOV RETAILING CO., LTD.
Yasunobu Kyogoku	Group Officer	FAST RETAILING CO., LTD.
Francois Lapeyronie	Group Officer	FR FRANCE S.A.S.
Masaya Kagawa	Group Officer	UNIQLO CO., LTD.
Emi Shirai	Group Officer	UNIQLO CO., LTD.
Hiroshi Nagai	Group Officer	UNIQLO CO., LTD.
Shigeto Kadowaki	Group Officer	FAST RETAILING CO., LTD.
Takafumi Sato	Group Officer	FAST RETAILING CO., LTD.

REFERENCE MATERIALS

Top personnel at major FAST RETAILING group companies

【Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD.】 (as of April 1, 2009)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Toru Hambayashi	
	Nobumichi Hattori	
	Toru Murayama	
Statutory Auditors' Board	Akira Tanaka	
	Takaharu Yasumoto	
	Norihiko Shimizu	
	Akira Watanabe	
	Minoru Ota	

Note: Mr. Hambayashi, Mr. Hattori and Mr. Murayama are external directors as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Messrs Yasumoto, Shimizu, Watanabe, and Ota have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.

【Board of Directors and Statutory Auditors of UNIQLO CO., LTD.】 (as of April 1, 2009)

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Naoki Otoma	COO
	Nobuo Domae	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Mr. Yasumoto and Mr. Shimizu have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law.

【Affiliated Company】 (as of April 1, 2009)

Company name	Top Executive	Position
FAST RETAILING(CHINA)TRADING CO., LTD.	Pan Ning	Managing Director
UNIQLO(U.K.)LTD.	Simon Coble	CEO
UNIQLO USA, Inc.	Shin Odake	COO
FRL Korea Co., Ltd.	Sung-Soo Ahn	Joint Representative Director / President
	Satoshi Hatase	Joint Representative Director / Vice President
GOV RETAILING CO., LTD.	Shuichi Nakajima	President
	Osamu Yunoki	Executive Vice President
UNIQLO HONG KONG, LIMITED	Pan Ning	Managing Director
FR FRANCE S.A.S.	Nobuo Domae	President
	Roland de Farcy	COO
CABIN CO., LTD.	Tetsuro Nakashima	President
UNIQLO FRANCE S.A.S.	Hidenobu Sanada	COO
UNIQLO (SINGAPORE) PTE. LTD.	Satoshi Onoguchi	Managing Director
	Albert Chew	Managing Director
LINK THEORY HOLDINGS CO.,LTD.	Chikara (Ricky) Sasaki	President and CEO

Note: Creations Nelson S.A.S. and PETIT VEHICULE S.A.S. are subsidiary companies of FR France S.A.S.