

Entrusted Operating Officers at the FAST RETAILING Group

Please see below the current list of entrusted operating officers for the FAST RETAILING group as of April 13, 2006.

Entrusted operating officer appointments across the FAST RETAILING group

【FAST RETAILING CO., LTD.】 [Japan]

Name	Position	Comments
Tadashi Yanai	CEO	Current chairman & president of FAST RETAILING
Hiroshi Tanaka	Senior Vice President	
Akira Tanaka	Vice President	
Masa Matsushita	Executive Vice President	Current FAST RETAILING board member & UNIQLO CO., LTD. external director
Stephen Dacus	Senior Vice President	
Shoji Okada	Vice President	
Yukihiro Nitta	Vice President	
Masaru Hirauchi	Vice President	
Makoto Yoshitaka	Vice President	
Hirotsugu Wada	Vice President	
Yasunobu Kyogoku	Vice President	

【UNIQLO CO., LTD.】 [Japan]

Name	Position	Comments
Tadashi Yanai	CEO	Current chairman & president of UNIQLO CO., LTD.
Hiroshi Tanaka	Senior Vice President	
Akira Tanaka	Vice President	
Naoki Otoma	Senior Vice President	
Stephen Dacus	Senior Vice President	
Takahiro Wakabayashi	Senior Vice President	Current UNIQLO CO., LTD. board member
Tetsuro Nakashima	Senior Vice President	
Yukihiro Katsuta	Senior Vice President	
Osamu Yunoki	Vice President	
Shoji Okada	Vice President	
Yukihiro Nitta	Vice President	
Hirotsugu Wada	Vice President	

【UNIQLO USA, Inc.】 [USA]

Name	Position	Comments
Nobuo Domae	CEO	Current board member, FAST RETAILING
Yasushi Deguchi	COO	

【NELSON FINANCES S.A.S.】 [France]

Name	Position	Comments
Frederic Biousse	CEO	

【COMPTOIR DES COTONNIERS JAPAN CO., LTD.】 [Japan]

Name	Position	Comments
Hiroshi Tanaka	CEO	Current Senior Vice President of FAST RETAILING and UNIQLO CO., LTD.

【G.U. CO., LTD.】 [Japan]

Name	Position	Comments
Shuichi Nakajima	CEO	

【ONEZONE CORPORATION】 [Japan]

Name	Position	Comments
Takao Kuwahara	President	

REFERENCE MATERIALS

Top personnel at major FAST RETAILING group companies (as of April 13, 2006)

【 Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD. 】

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Nobuo Domae	Executive Vice President
	Masa Matsushita	Executive Vice President
	Toru Hambayashi	
	Nobumichi Hattori	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Both Mr. Hambayashi and Mr. Hattori are external directors as stipulated under Japanese commercial law.
Both Mr. Yasumoto and Mr. Shimizu are external auditors as stipulated under Japanese law for special provisions for the Commercial Code.

【 Board of Directors and Statutory Auditors of UNIQLO CO., LTD. 】

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Takahiro Wakabayashi	Senior Vice President
	Masa Matsushita	
Statutory Auditors' Board	Kiyomi Iwamura	
	Toshiharu Ura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Mr. Matsushita is an external director as stipulated under Japanese commercial law.
Both Mr. Yasumoto and Mr. Shimizu are external auditors as stipulated under Japanese law for special provisions for the Commercial Code.

【 Top personnel at non-Japan UNIQLO businesses 】

Company name	Top personnel	Position
UNIQLO(U.K.)LTD.	Masayuki Nagatake	President
FAST RETAILING (JIANGSU) APPAREL CO., LTD.	Ning Pan	General Manager
UNIQLO USA, Inc.	Nobuo Domae	CEO
FRL Korea Co., Ltd.	Sung-Soo Ahn	Joint Representative Director / President
	Satoshi Hatase	Joint Representative Director / Vice President
UNIQLO HONG KONG, LIMITED	Ning Pan	General Manager

【 Top personnel at non UNIQLO businesses 】

Company name	Top personnel	Position
Créations Nelson S.A.	Frederic Biousse	CEO
PETIT VEHICULE S.A.	Mourad Amarsy	CEO
COMPTOIR DES COTONNIERS JAPAN CO., LTD.	Hiroshi Tanaka	President & CEO
G.U. CO., LTD.	Shuichi Nakajima	President & CEO
ONEZONE CORPORATION	Takao Kuwahara	President
ASPESI Japan Co., Ltd.	Kazuo Kawashima	President

【 Equity method affiliated company 】

Company name	Top personnel	Position
LINK THEORY HOLDINGS CO., LTD.	Chikara (Ricky) Sasaki	President and CEO