

## Entrusted Operating Officers at the FAST RETAILING Group

Please see below the current list of entrusted operating officers for the FAST RETAILING group as of October 12, 2006.

### **Entrusted operating officer appointments across the FAST RETAILING group (as of October 12, 2006)**

#### **【FAST RETAILING CO., LTD.】 [ Japan ]**

Name	Position	Comments
Tadashi Yanai	CEO	Current chairman & president of FAST RETAILING
Hiroshi Tanaka	Senior Vice President	
Akira Tanaka	Vice President	
Naoki Otoma	Senior Vice President	Current UNIQLO CO., LTD. board member
Masa Matsushita	Executive Vice President	Current FAST RETAILING board member & UNIQLO CO., LTD. external director
Stephen Dacus	Senior Vice President	
Makoto Yoshitaka	Senior Vice President	
Shoji Okada	Vice President	
Yukihiro Nitta	Vice President	
Hirotsugu Wada	Vice President	
Yasunobu Kyogoku	Vice President	

#### **【UNIQLO CO., LTD.】 [ Japan ]**

Name	Position	Comments
Tadashi Yanai	CEO	Current chairman & president of UNIQLO CO., LTD.
Naoki Otoma	Senior Vice President	Current UNIQLO CO., LTD. board member
Stephen Dacus	Senior Vice President	
Tetsuro Nakashima	Senior Vice President	
Yukihiro Katsuta	Senior Vice President	
Yasushi Deguchi	Vice President	
Osamu Yunoki	Vice President	
Shoji Okada	Vice President	
Yukihiro Nitta	Vice President	
Masaru Hirauchi	Vice President	
Hirotsugu Wada	Vice President	
Yoji Miyaoka	Vice President	

#### **【UNIQLO USA, Inc.】 [ USA ]**

Name	Position	Comments
Nobuo Domae	CEO	Current board member, FAST RETAILING

#### **【FAST RETAILING (JIANGSU) APPAREL CO., LTD.】 [ CHINA ]**

#### **【UNIQLO HONG KONG, LIMITED】 [ Hong Kong ]**

Name	Position	Comments
Ning Pan	General Manager	

**【FR FRANCE S.A.S.】 [ France ]**

Name	Position	Comments
François Lapeyronie	CFO	

**【NELSON FINANCES S.A.S.】 [ France ]**

Name	Position	Comments
Frederic Biousse	CEO	

**【G.U. CO., LTD.】 [ Japan ]**

Name	Position	Comments
Shuichi Nakajima	CEO	

**【ONEZONE CORPORATION】 [ Japan ]**

Name	Position	Comments
Takao Kuwahara	President	

**【CABIN Co.,Ltd.】 [ Japan ]**

Name	Position	Comments
Takahiro Wakabayashi	Director	

This appointment is dependent on selection at the extraordinary general shareholders meeting of CABIN Co., Ltd. scheduled for October 26, 2006.

## REFERENCE MATERIALS

### Top personnel at major FAST RETAILING group companies

#### 【Board of Directors and Statutory Auditors of FAST RETAILING CO., LTD.】 (as of November 24, 2006(tentative))

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Nobuo Domae	Executive Vice President
	Masa Matsushita	Executive Vice President
	Toru Hambayashi	
	Nobumichi Hattori	
Statutory Auditors' Board	Akira Tanaka	
	Takaharu Yasumoto	
	Norihiko Shimizu	
	Akira Watanabe	
	Minoru Ota	

Note: Both Mr. Hambayashi and Mr. Hattori are external directors as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Messrs Yasumoto, Shimizu, Watanabe, and Ota have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law. With the exception of Mr. Yasumoto and Mr. Shimizu, all of the above director and auditor appointments are subject to selection at the FAST RETAILING CO., LTD. general shareholder's meeting scheduled for November 24, 2006.

#### 【Board of Directors and Statutory Auditors of UNIQLO CO., LTD.】 (as of November 24, 2006(tentative))

	Name	Position
Board of Directors	Tadashi Yanai	Chairman, President & CEO
	Naoki Otoma	Senior Vice President
	Masa Matsushita	
Statutory Auditors' Board	Toshiharu Ura	
	Kiyomi Iwamura	
	Takaharu Yasumoto	
	Norihiko Shimizu	

Note: Mr. Matsushita is an external director as stipulated under Article 2, Section 15 of Japanese company law. Furthermore, Mr. Yasumoto and Mr. Shimizu have been appointed external auditors as stipulated under Article 2, Section 16 of the Japanese corporate law. The above director appointments are subject to selection at the UNIQLO CO., LTD. general shareholder's meeting scheduled for November 24, 2006.

#### 【Top personnel at non-Japan UNIQLO businesses】 (as of October 12, 2006)

Company name	Top personnel	Position
UNIQLO(U.K.)LTD.	Masayuki Nagatake	President
FAST RETAILING (JIANGSU) APPAREL CO., LTD.	Ning Pan	General Manager
UNIQLO USA, Inc.	Nobuo Domae	CEO
FRL Korea Co., Ltd.	Sung-Soo Ahn	Joint Representative Director / President
	Satoshi Hatase	Joint Representative Director / Vice President
UNIQLO HONG KONG, LIMITED	Ning Pan	General Manager

#### 【Top personnel at non UNIQLO businesses】 (as of October 12, 2006)

Company name	Top personnel	Position
Créations Nelson S.A.	Frederic Biousse	CEO
PETIT VEHICULE S.A.	Mourad Amarsy	CEO
CABIN Co.,Ltd.	Kenji Yoshie	President & CEO
G.U. CO., LTD.	Shuichi Nakajima	President & CEO
ONEZONE CORPORATION	Takao Kuwahara	President
ASPESI Japan Co., Ltd.	Kazuo Kawashima	President

#### 【Equity method affiliated company】 (as of October 12, 2006)

Company name	Top personnel	Position
LINK THEORY HOLDINGS CO., LTD.	Chikara (Ricky) Sasaki	President and CEO