

# History

## 1940

### 1949.3

Men's Shop Ogori Shoji founded as a private enterprise in Ube City, Yamaguchi Prefecture.

## 1960

### 1963.5

Ogori Shoji Co., Ltd., established, with capital of ¥6 million, as a successor to the original business.

## 1980

### 1984.6

The first UNIQLO store specializing in casual clothing opened in Hiroshima City (UNIQLO Fukuromachi store; closed in August 1991).



### 1985.6

The first UNIQLO roadside store opened. Following immediate success, the format was adopted as the new standard.



## 1990

### 1991.9

The Company's name changed from Ogori Shoji to FAST RETAILING CO., LTD., a name that succinctly expresses its business philosophy.

### 1994.7

The Company's stock listed on the Hiroshima Stock Exchange.

### 1996.11

The Tokyo Office opened in Shibuya, Tokyo, to reinforce the Company's in-house product planning and development capabilities.

### 1997.4

The Company's stock listed on the Second Section of the Tokyo Stock Exchange.

### 1998.2

The Head Office constructed in Yamaguchi Prefecture, to further enhance central management functions and operational efficiency.



### 1998.10

The ¥1,900 fleece campaign attracted great public attention.



### 1998.11

The first downtown store opened in the fashionable Harajuku district of Tokyo.



### 1999.2

The Company's stock listed on the First Section of the Tokyo Stock Exchange.

### 1999.4

The Shanghai Office established to further enhance production management operations.

## 2000

### 2000.4

The headquarters functions moved to Tokyo to promote merchandising and marketing and to carry out operations more efficiently.

### 2000.10

Internet online sales business launched to foster new sales channels and improve customer convenience.

### 2001.9

UNIQLO's first overseas expansion began with store openings in London.



### 2002.4

UNIQLO Design Studio (current Tokyo R&D Center) established as an independent organization with over 50 designers and pattern makers.



### 2002.9

Began operations in China by opening two UNIQLO stores in Shanghai.

### 2002.11

Started food business under the SKIP brand name (exited the business in April 2004).

### 2003.6

Moved Tokyo headquarters to Kamata, Ota-ku, Tokyo.

### 2003.10

The cashmere campaign stimulated high consumer interest.



### 2004.1

The Company took an equity stake in Link International Co., Ltd. (now LINK THEORY HOLDINGS CO., LTD.), marketer of the Theory apparel brand.

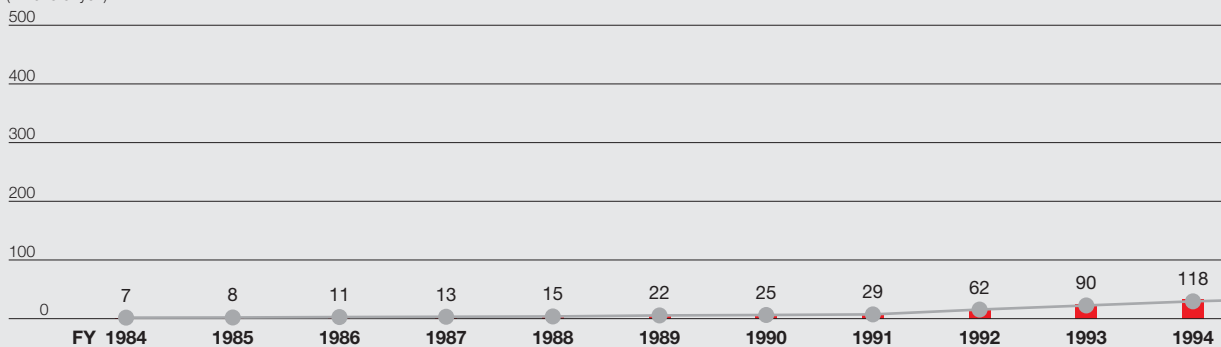


### 2004.2

National Standard Inc., marketer of the national standard women's apparel brand, became a consolidated subsidiary. (Withdrew in March 2006)

## Sales and Stores of FAST RETAILING Group

● Stores (including franchise stores) ■ Sales  
(Billions of yen)



Note: On a consolidated basis from fiscal 2002.

**2004.10**

Opened the first large-format UNIQLO store in Shinsaibashisuji, Osaka.



**2004.12**

Established UNIQLO Design Studio (current NY R&D Center), New York, Inc. design subsidiary to help strengthen the R&D function.

**2005.3**

Footwear retail chain ONEZONE CORPORATION (store names include FOOTPARK, etc.) became a consolidated subsidiary.



**2005.5**

Obtained management control of NELSON FINANCES S.A.S., developer of the COMPTOIR DES COTONNIERS French casual clothing brand.

**2005.5**

Established COMPTOIR DES COTONNIERS JAPAN CO., LTD., with the aim of developing the brand in Japan



**2005.9**

ASPESI Japan Co., Ltd., set up as a consolidated subsidiary to market the Italian ASPESI brand in Japan.

**2005.9**

Opened first UNIQLO store in South Korea (Seoul).

**2005.9**

Opened first store in United States (New Jersey).

**2005.9**

Opened first store in Hong Kong (Tsim Sha Tsui shopping district).

**2005.9**

Opened first women's underwear specialty store, BODY by UNIQLO, in Tokyo's Ginza shopping district.



**2005.9**

Opened UNIQLO flagship store in Ginza, Tokyo.



**2005.10**

Opened first UNIQLO KIDS store.

**2005.11**

Shifted to a holding company structure to strengthen UNIQLO operations and drive new business expansion.

**2006. 2**

PETIT VEHICULE S.A. becomes a FAST RETAILING subsidiary developing the PRINCESSE TAM.TAM brand in France and other parts of Europe.



**2006. 2**

The first COMPTOIR DES COTONNIERS store opened in Japan.

**2006. 3**

Tokyo headquarters transferred to Kudan-kita, Chiyoda-ku.

**2006. 3**

Established G.U. CO., LTD. to develop low-priced casual clothing g.u. brand stores.

**2006. 4**

Invested in CABIN CO., LTD. to develop, design, and retail women's clothing (store names include ZAZIE, enraciné, etc.) (Became a subsidiary in August 2006)



**2006. 6**

NELSON FINANCES S.A.S. became a FAST RETAILING subsidiary following additional stock purchase.

**2006. 6**

UNIQLO CO., LTD. formed a business tie-up to create a strategic partnership with Toray Industries, Inc.

**2006. 10**

The first g.u. store opened in Ichikawa City, Chiba Prefecture.



**2006. 11**

Signed a business and capital alliance agreement with VIEW-COMPANY CO.,LTD., developer of the chain of VIEW and COO ICI shoe stores for women.



**2006. 11**

UNIQLO New York Soho store opened in New York City as the first global flagship store with 3,300 square meters of sales floor space.

