

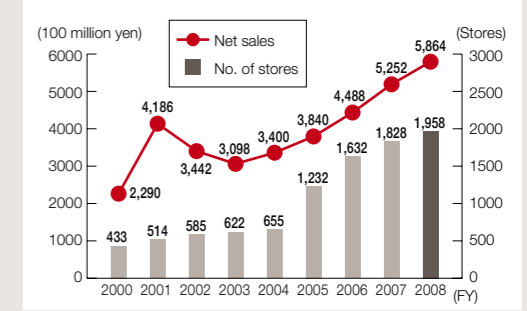
FAST RETAILING CO., LTD.

FAST RETAILING is a retail apparel group that operates not only in Japanese but also worldwide markets with the UNIQLO casual wear brand as its core business. Under the UNIQLO brand, the Group maintains 759 stores in Japan and 54 overseas and has established a highly profitable SPA business model that integrates all stages of operations, from design through production and sales. Its main lines of business include UNIQLO; Japan Apparel, which includes apparel and shoe retailers such as GOV RETAILING and CABIN; and Global Brand operations that develop apparel brands overseas.

Overview (as of August 31, 2008)

Name: FAST RETAILING CO., LTD.
Established: May 1, 1963
Head Office: 717-1 Sayama, Yamaguchi City, Yamaguchi 754-0894, Japan
Tokyo Headquarters: Kitanomaru Square, 13-12 Kudan-kita 1-chome, Chiyoda-ku, Tokyo 102-0073, Japan
Paid-in Capital: 10,273.95 million yen
Line of Business: Control and management of overall Group activities as owner and holding company
Group Full-time Employees: 8,055
Consolidated Sales: 586.4 billion yen
Closing Date: August 31

Group Net Sales and Number of Group Stores



UNIQLO Operations in Japan

UNIQLO CO., LTD.
Established: September 2, 1974
Number of stores: 759 (including 19 franchise stores)
 Japan's largest casual wear chain that provides high quality at reasonable prices, with sales exceeding approximately 460 billion yen.

Japan Apparel Operations

CABIN CO., LTD. Established: August 1971 Number of stores: 190 An SPA company that provides women's apparel centered on core brands such as ZAZIE, Real Riche, enraciné, and é.a.p. and enjoys the support of a broad customer base.	GOV RETAILING CO., LTD. Established: September 1, 2008 Number of stores: 457 Created in September 2008 through the merger of G.U. CO., LTD., ONEZONE CORPORATION, and VIEWCOMPANY CO.,LTD. Provides reasonably priced and fashionable apparel and shoes.
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UNIQLO Operations Overseas

USA

UNIQLO USA, Inc.
Established: November 22, 2004 **Location:** New York, U.S.A.
Number of stores: 1
 Opened the first UNIQLO store in the US market in September 2005 in the state of New Jersey. Opened a 3,300-square-meter global flagship store in New York's SoHo area in November 2006.

UK

UNIQLO (U.K.) LTD.
Established: August 7, 2003 **Location:** London, U.K.
Number of stores: 13
 FAST RETAILING first branched out overseas in September 2001 with the opening of its UNIQLO store in London, U.K. Opened a global flagship store on London's Oxford Street in November 2007.

FRANCE

UNIQLO FRANCE S.A.S.
Established: April 28, 2005 **Location:** Paris, France
Number of stores: 1
 Opened its first store in France in the Parisian suburb of La Defense in December 2007. A global flagship store is scheduled to open on Rue Scribe, Paris, in Autumn 2009.

CHINA

FAST RETAILING (CHINA) TRADING CO., LTD.
Established: December 26, 2006 **Location:** Shanghai, China
Number of stores: 13
 Opened its first large-format store (the Shanghai Zengda store) with approximately 2,300 square meters of sales floor space in China in December 2006.

KOREA

FRL Korea Co., Ltd.
Established: December 16, 2004 **Location:** Seoul, Republic of Korea
Number of stores: 18
 FRL Korea Co., Ltd. was set up as a joint venture with Lotte Shopping Co., Ltd. in December 2004. In September 2005, the venture simultaneously opened three stores in Lotte Department Stores and Lotte Marts.

HONG KONG

UNIQLO HONG KONG, LIMITED
Established: March 31, 2005 **Location:** Hong Kong, China
Number of stores: 8
 Opened the first UNIQLO store in Hong Kong in the Miramar Shopping Centre in Tsim Sha Tsui, one of Hong Kong's busiest downtown shopping districts, in September 2005.

Global Brand Operations and Major CSR Initiatives

COMPTOIR DES COTONNIERS

Créations Nelson S.A.S.
 A women's brand created in France in 1995. Focusing on the close relationship between mothers and daughters, the company established its image through advertisements featuring real mothers and daughters chosen by audition. Not only in France, it currently maintains more than 350 stores in 11 countries around the world.

PRINCESSE tam•tam

PETIT VEHICULE S.A.S.
 A free-spirited lingerie brand established in France in 1985. Apart from its network of about 150 directly operated stores located mainly in France, the company also sells its products in major department stores. Outside France, the brand is available at over 1,500 outlet stores in 45 countries around the world.

LTH

LINK THEORY HOLDINGS CO.,LTD.
 Theory is a daily wear brand founded in New York in 1997 that achieved instant success as a global brand. Its products are based on the concept of new basic apparel that is extremely comfortable to wear and reflects sophisticated appearance and casual trends. The company currently operates 216 stores. Theory listed its shares on the Tokyo Stock Exchange's Mothers Market (for high-growth and emerging stocks) in June 2005.

Providing Home Wear Made of Organic Cotton that is Friendly to Both People and the Environment

Comptoir de Cotonnier began in summer 2008 selling its lines of home wear products made with eco-friendly organic cotton. The cloth is produced free of pesticides and using an environmentally sound dyeing process. These high quality cotton products offer a natural texture, are soft and comfortable to wear and feature refined and sophisticated stitching. Apart from these products, Comptoir de Cotonnier also sells fair trade goods through its partnership with eco-conscious brand Veja and donates part of its sales to charities, thereby aligning the value women place on warmth, fairness and natural elegance with activities that contribute to society.

Working as a Volunteer Partner for Les Frimousses de Créateurs

Loumia Hiridjee, founder of PRINCESSE tam.tam has consistently supported such U.N. agencies and non-profit organizations as UNICEF, AIDES, and Enfance et Partage that focus on women, children, and people afflicted with illness. As part of these activities, the brand has been supporting UNICEF's Les Frimousses de Créateurs as a volunteer partner for the past five years. Les Frimousses de Créateurs invites the world's leading prêt-à-porter designers to design original dolls to sell at auction with proceeds donated to UNICEF for the benefit of children worldwide.

Launching Campaign Against Breast Cancer as an FTBC Sponsor

At the request of the CFDA (Council of Fashion Designers of America), Theory launched its campaign against breast cancer in 2008 to support lifestyles of beauty and health for Japanese women as an FTBC (Fashion Targets Breast Cancer) sponsor in Japan. FTBC is a project aiming to support a variety of activities for eradicating breast cancer, including efforts that raise public awareness of early detection and treatment for the disease. Proceeds from this activity will be used to improve medical treatment of breast cancer, including preventive education and provision of information for patients, through donations to organizations such as the Japan Cancer Society's "Smile Fund for Eliminating Breast Cancer."



Disclaimer

This report not only provides factual information from the past and the present regarding FAST RETAILING CO., LTD. and its group companies, but it also includes plans and projections made as of the publication date, and future forecasts based on management policies and strategies. These future forecasts are assumptions or judgments made based on information available at the time. Actual results and circumstances of future business activities may diverge from these forecasts due to changes in various conditions. Your understanding with regard to this matter is appreciated.

